

GOOD FRIEND INTERNATIONAL HOLDINGS INC. 友佳國際控股有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 2398



Annual Report **2008**

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Corporate Information

BOARD OF DIRECTORS

Executive Directors

CHU Chih-Yaung (*Chairman*)
CHEN Hsiang-Jung (*Chief Executive Officer*)
CHEN Min-Ho
WEN Chi-Tang
CHIU Rung-Hsien

Independent Non-Executive Directors

KOO Fook Sun, Louis
CHIANG Chun-Te
YU Yu-Tang

COMPANY SECRETARY

LO Tai On

QUALIFIED ACCOUNTANT

YIP Sai Keung, Esmond, *FCCA, FCCA*

AUTHORISED REPRESENTATIVES

CHEN Hsiang-Jung
CHIU Rung-Hsien

LEGAL ADVISERS AS TO HONG KONG LAW

Woo Kwan Lee & Lo

AUDIT COMMITTEE

KOO Fook Sun, Louis (*Chairman of the Committee*)
CHIANG Chun-Te
YU Yu-Tang

REMUNERATION COMMITTEE

KOO Fook Sun, Louis (*Chairman of the Committee*)
CHIANG Chun-Te
CHEN Hsiang-Jung

NOMINATION COMMITTEE

KOO Fook Sun, Louis (*Chairman of the Committee*)
CHIANG Chun-Te
CHEN Hsiang-Jung

AUDITORS

Deloitte Touche Tohmatsu

REGISTERED OFFICE

Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 2003, 20th Floor
Kai Tak Commercial Building
317-319 Des Voeux Road Central
Hong Kong

PRINCIPAL PLACE OF BUSINESS IN THE PRC

No. 120 Shixin North Road
Xiaoshan Economic and Technological
Development Zone
Xiaoshan District
Hangzhou City
Zhejiang Province
The PRC

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Butterfield Fulcrum Group (Cayman) Limited
Butterfield House
68 Fort Street
George Town
Grand Cayman
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services
Limited
Shops 1712-1716, 17th Floor, Hopewell Centre
183 Queen's Road East
Wanchai
Hong Kong

PRINCIPAL BANKERS

Agricultural Bank of China
Industrial and Commercial Bank of China
Bank of China
Hang Seng Bank Limited

STOCK CODE

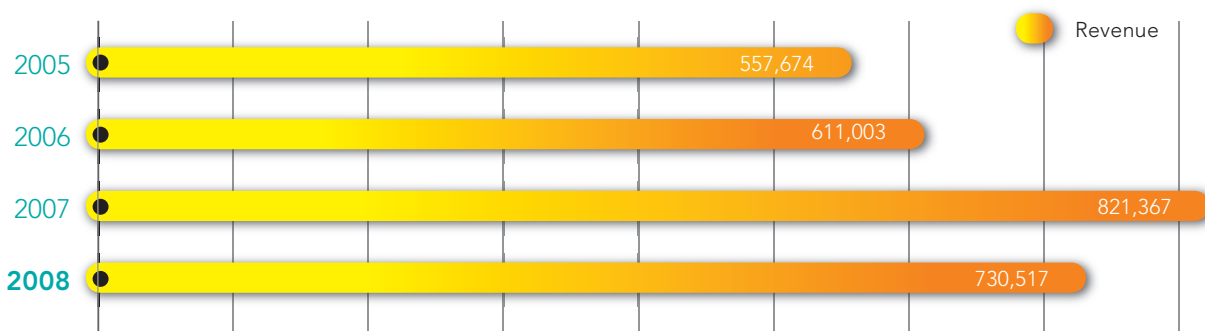
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WEBSITE

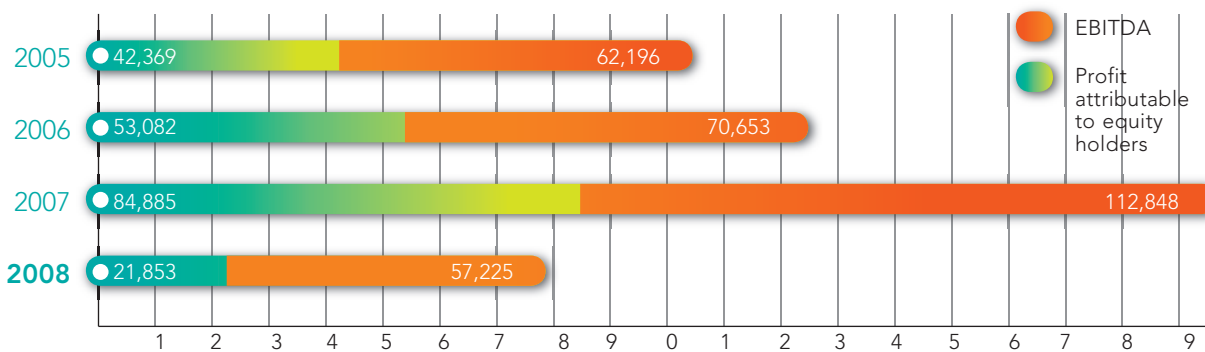
<http://www.goodfriend.hk>

Financial highlights

REVENUE (RMB'000)

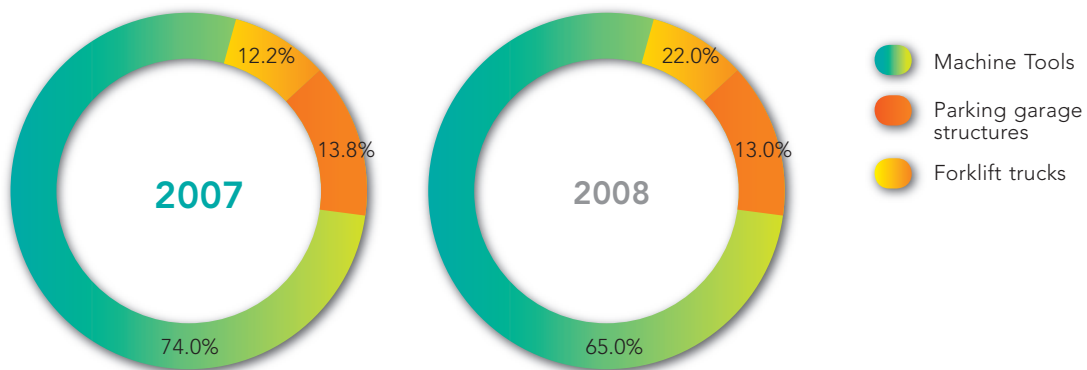


PROFIT (RMB'000)



BUSINESS SEGMENTS

(in terms of revenue)



Financial
Highlights

TWO-YEAR COMPARISON OF FINANCIAL FIGURES

For the year ended 31 December

	2008 RMB'000	2007 RMB'000	Change (%)
Revenue	730,517	821,367	(11.1%)
Gross profit	180,017	214,351	(16.0%)
EBITDA	57,225	112,848	(49.3%)
Profit attributable to equity holders	21,853	84,885	(74.3%)
Shareholders' equity	329,110	347,577	(5.3%)
Total assets	696,824	607,951	14.6%
Earnings per share – basic (RMB)	0.07	0.25	(72.0%)

SUMMARY OF KEY FINANCIAL RATIOS

For the year ended 31 December

	2008	2007	Change (%)
Gross profit margin ^{Note 1}	24.6%	26.1%	(5.7%)
Net profit margin ^{Note 2}	3.0%	10.3%	(70.9%)
Inventory turnover days ^{Note 3}	141.2	79.0	78.7%
Debtors' turnover days ^{Note 4}	67.6	76.1	(11.2%)
Creditors' turnover days ^{Note 5}	56.3	53.3	5.6%
Current ratio (Times) ^{Note 6}	1.3	1.7	(23.5%)
Quick ratio (Times) ^{Note 7}	0.7	1.2	(41.7%)
Gearing ratio (%) ^{Note 8}	24.9%	10.6%	134.9%
EBITDA/Finance costs (Times) ^{Note 9}	9.4	40.2	(76.6%)
Return on equity (%) ^{Note 10}	6.6%	24.4%	(73.0%)

Note 1: Gross profit margin is calculated as gross profit divided by revenue.

Note 2: Net profit margin is calculated as profit attributable to equity holders divided by revenue.

Note 3: Inventory turnover days is calculated as the ending inventory divided by cost of sales and multiplied by 365 days.

Note 4: Debtors' turnover days is calculated as the ending trade debtors divided by revenue and multiplied by 365 days.

Note 5: Creditors' turnover days is calculated as the ending trade creditors divided by cost of sales and multiplied by 365 days.

Note 6: Current ratio is calculated as total current assets divided by total current liabilities at the end of the corresponding year. The numbers in the above table are expressed in the form of ratio and not as a percentage.

Note 7: Quick ratio is calculated as total current assets excluding inventories divided by total current liabilities at the end of the corresponding year. The numbers in the above table are expressed in the form of ratio and not as a percentage.

Note 8: Gearing ratio is calculated as total debts divided by total assets at the end of the year. Total debts refer to total interest bearing liabilities at the end of the year.

Note 9: EBITDA/Finance costs is calculated as earnings before finance costs, taxation, depreciation and amortization divided by finance costs for the year. The numbers in the above table are expressed in the form of ratio and not as a percentage.

Note 10: Return on equity is calculated as profit attributable to equity holders divided by total shareholders' equity at the end of the corresponding year.

Chairman's Statement

I hereby present on behalf of the board (the "Board") of directors (the "Directors") to the shareholders the report on the results of Good Friend International Holdings Inc. (the "Company") and its subsidiaries (together referred to as the "Group") for the year ended 31 December 2008 ("the year").

FINANCIAL PERFORMANCE

For the year ended 31 December 2008, the Group recorded a revenue of approximately RMB730.52 million, representing a decrease of approximately 11.1% compared to the previous

year; profit attributable to equity holders amounted to approximately RMB21.85 million, representing a decrease of approximately 74.3% compared to 2007.

FINAL DIVIDEND

The Board proposed a final dividend of RMB0.060 (equivalent to approximately HK\$0.068) per ordinary share for the year ended 31 December 2008, amounting to RMB20.16 million (equivalent to approximately HK\$22.85 million). The dividend warrants will be dispatched on Wednesday, 8 July 2009 to those shareholders whose names appear

Chu Chih-Yaung
Chairman



Chairman's Statement

on the register of members of the Company at the close of business on Monday, 8 June 2009, subject to the approval of the shareholders at the forthcoming annual general meeting (the "2009 AGM").

BUSINESS REVIEW

The financial tsunami occurred in the second half of 2008 had caused the global economic slowdown. For the year ended 31 December 2008, sales volume of the Group's CNC machine tools business decreased to 1,177 units compared to the previous year. Despite that, sales volume of the Group's forklift trucks business for the current year increased to 2,178 units when compared to previous year. This was attributable to the momentum of the remarkable growth rate generated in 2007 continued during the year. Moreover, the second phase construction work of the plant owned by Hangzhou Global Friend Precision Machinery Co., Ltd at Xiasha, Zhejiang province was completed in the second half of 2008. This new plant then acted as an appropriate processing centre for the Group to assemble those component parts required for the production of the forklift trucks, and is able to enhance the production efficiency of the forklift trucks business. On the other hand, the Group

had also successfully developed and launched relatively high-end "double column machining centre" in the current year, which could enhance the portfolio of the Group's CNC machine tools products as well as upgrade its products quality.

During the current year, the Group continued to participate actively in various machine tools fairs in China, enabling itself to be well-positioned for seizing potential business opportunities in the China market under tough economic environment. In respect of its sales network, the number of the Group's liaison offices in China had increased from 29 in 2007 to 31 in the current year, covering various major cities in China. The Group has around 300 professional sales staff which are able to maintain close relationship with the customers for providing comprehensive pre-sales and after-sales services to those customers. Moreover, amidst the global economic downturn in the second half of 2008, the management had also further strengthened its cost control measures. Tight control on its operating expenses could enable the Group to effectively cope with the various challenges brought about by the uncertain economic environment in the future.

Chairman's
Statement

PROSPECTS

The central government of China had launched RMB4,000 billion economic-stimulus measures at the end of 2008 in order to stimulate the domestic economy for coping with the economic downturn caused by the financial tsunami occurred in the same year. The corresponding measures include speed-up of those major infrastructure investments in railways, highways and airports. The Group believes that the implementation of such measures will further enhance the development of the machine tools industry in China, in particular the double column machining centre launched by the Group in

2008. As the selling price of double column machining centre is approximately 2 times or more the average selling price of the Group's CNC machine tools products, the management therefore believes that the launch of double column machining centre will enhance the sales amount and the gross profit of the Group's CNC machine tools business. On the other hand, total consumption of machine tools in China increased to US\$19.37 billion for 2008, representing an increase of approximately 26% as compared to 2007. Amongst that, proportion of locally-produced machine tools also progressively increased to 61% for 2008. The continuous increase in the demand of



Chairman's
Statement

locally-produced machine tools will provide a vast business opportunity for the Group's CNC machine tools business which focuses mainly in the domestic market. Moreover, the Group's new production base in Xiasha, (owned by Hangzhou Ever Friend Precision Machinery Co., Ltd.) has been completed in early 2009. The area of the new production plant is about 26,000 sq.m., and will be utilized for the production of double column machining centre. Furthermore, pursuant to a "Notice of recognition of new and high technology enterprises in Zhejiang 2008" jointly issued by the Science and Technology Department of Zhejiang, Finance Department of Zhejiang, State Tax Bureau of Zhejiang and Provincial Tax Bureau of Zhejiang at the end of 2008, Hangzhou Good Friend Precision Machinery Co., Ltd. ("Hangzhou Good Friend", the Group's key operating entities) has been recognized as one of the new and high technology enterprises in Zhejiang 2008. The recognition certificate will be valid for a term of 3 years. According to the relevant regulations, after the grant of recognition as a new and high technology enterprise, the income tax of Hangzhou Good Friend for the following 3 years (including year 2008) will be levied at 15%. Apart from the recognition of the Group's research and development capabilities, such grant also enables the Group to benefit from the corresponding tax rebates. The management therefore believes that with its existing production capacity and research and development capabilities, the Group could increase its market share in the machine tools industry in China.

Looking ahead, the Group will continue to participate actively in local leading machine tools fairs in order to expand its market share. The Board believes that with its extensive sales network, advanced technology and know-how, as well as advanced manufacturing facilities, the Group is capable of meeting customers' different needs. The management will also continue to strengthen the control of operating expenditures and strive to enhance its production efficiency, enabling the Group to be well-equipped for facing with the various challenges caused by the current tough economic environment. In conclusion, the management is prudently optimistic about China's economic development prospect and the Group's prospect in the foreseeable future.

Last but not least, I on behalf of the Board, would like to thank the Company's shareholders, the Group's customers and suppliers for their continued support. I would also like to thank all the management and staff for their efforts and contributions to the Group over the last year.

By order of the Board,
Chu Chih-Yaung
Chairman

Hong Kong, 22 April 2009

Management Discussion and Analysis

FINANCIAL REVIEW

Revenue

For the year ended 31 December 2008, the Group recorded revenue of approximately RMB730.52 million, representing a decrease of approximately 11.1% compared to previous year. During the year, sales volume of CNC machine tools, parking garage structures and forklift trucks amounted to 1,177 units, 4,437 units and 2,178 units respectively (2007: 1,491 units, 6,997 units and 1,537 units).

During the year, CNC machine tools remained the major source of the Group's revenue. The major customers of the CNC machine tools are automobile and mechanical manufacturers. Sales revenue of the Group's CNC machine tools business decreased from approximately RMB607.76 million in 2007 to approximately RMB476.65 million this year, or a 21.6% decrease. Such decrease was mainly attributable to China's implementation of macroeconomic policy during the first half of 2008, as well as the impact from the global economic slowdown stemmed from the financial tsunami occurred in the second half of 2008. Revenue of CNC machine tools accounted for approximately 65% of the Group's total revenue. The Group nevertheless considers that the extent of such decrease is relatively moderate under such economic climate. The

underlying factors are the Group's advantage over its competitors in producing relatively high quality machine tools products, and comprehensive sales services provided by its extensive sales network in China. The Group was therefore able to increase the selling prices of certain models of its CNC machine tools products to mitigate the impact brought about by the surge in raw materials prices during the first half of 2008. The operating gross profit margin for CNC machine tools during the year maintained at approximately 31.5%.

Sales revenue of parking garage structures for the year was approximately RMB94.04 million, representing a decrease of approximately 17.2% from that in 2007 and remained at approximately 13% of the Group's total revenue.

On the other hand, the momentum of the remarkable growth rate generated in 2007 for the Group's forklift trucks business continued in the year. Sales revenues of the products increased from approximately RMB99.97 million in 2007 to approximately RMB159.83 million for the year, representing a growth of approximately 59.9%. Revenue generated from the forklift trucks business therefore increased to approximately 22% of the Group's total revenue. Although costs of the relevant component parts overall increased in the year, the Group had also increased the selling prices of its forklift trucks in the year as

Management Discussion and Analysis

the products had progressively developed its own brand. The operating gross profit margin for forklift trucks during the year was approximately 11.6%.

Gross profit and margin

For the year ended 31 December 2008, gross profit of the Group amounted to approximately RMB180.02 million (2007: RMB214.35 million). Overall gross profit margin of the Group was approximately 24.6% (2007: 26.1%). Despite the fact that gross profit margin of CNC machine tools (the Group's major product) during the year maintained at approximately 31.5%, proportion of revenue of CNC machine tools to the Group's total revenue decreased for the year whilst at the same period proportion of revenue of forklift trucks (with relatively lower gross profit margin) to the Group's total revenue increased. As a result, the overall gross profit margin for the year declined slightly.

Distribution and Selling Costs

Distribution and selling costs increased by approximately 15.4% from approximately RMB83.47 million in 2007 to approximately RMB96.33 million for the year. Such increase was mainly due to the Group's active participation in those machine tools fairs in China for the year to promote aggressively the Group's products, as

well as the increase of the sales volume of forklift trucks. Moreover, the number of the Group's liaison offices in China was also increased to 31 during the year.

Administrative expenses

Administrative expenses increased by approximately 41.3 % from approximately RMB39.34 million in 2007 to approximately RMB55.58 million for the year. The increase was primarily due to the increase of the allowance for bad and doubtful debts to approximately RMB19.11 million for the year and the increase in impairment losses and depreciation of plant and equipment.

Finance Costs

For the year ended 31 December 2008, finance costs increased to approximately RMB6.11 million (2007: RMB2.81 million). The increase was primarily due to the increase of bank borrowings of the Group during the year.

Profit attributable to equity holders

The Group's profit attributable to equity holders for the year ended 31 December 2008 was approximately RMB21.85 million, representing a decrease of approximately 74.3% as compared to previous year.

Management Discussion and Analysis

Liquidity and financial resources

As at 31 December 2008, the Group had net current assets of approximately RMB99.97 million (2007: RMB170.51 million), shareholders' fund of approximately RMB329.11 million (2007: RMB347.58 million) and short-term bank borrowings of approximately RMB173.76 million (2007: RMB64.66 million). The Group's working capital was financed by internal cash flows generated from its operation and existing banking facilities.

Cash and cash equivalents as at 31 December 2008 amounted to approximately RMB53.88 million (2007: RMB52.01 million). The current ratio (ratio of total current assets to total current liabilities) of the Group was approximately 1.3 times (2007: 1.7 times). The gearing ratio (ratio of total interest bearing debts to total assets) was approximately 24.9% (2007: 10.6%), indicating that the Group continued to maintain good financial position.

Capital structure and treasury policies

The share capital of the Company as at 31 December 2008 was HK\$3,360,000 divided into 336,000,000 shares of HK\$0.01 each (2007: HK\$3,360,000 divided into 336,000,000 shares of HK\$0.01 each).

The Group generally finances its operations with internally generated cash flows and loans facilities provided by banks in China. As at 31 December 2008, the total outstanding short-term borrowings stood at approximately RMB173.76 million (2007: RMB64.66 million). Borrowing methods used by the Group mainly include bank loans. The Group has fixed-rate borrowings and the contractual maturity dates are within one year. The Group had no interest rate hedging arrangement during the year. The Directors believe that the Group has sufficient financial resources to discharge its debts and to finance its operations and capital expenditures.

Significant investment

The Group had no significant investment held for the year ended 31 December 2008.

Material acquisitions and disposals of subsidiaries

The Group did not have any material acquisition or disposal of subsidiaries or associates during the year ended 31 December 2008.

Segmental information

Details of segmental information for the year ended 31 December 2008 are set out in note 5 to the consolidated financial statements.

Management Discussion and Analysis

Staff and remuneration policies

At 31 December 2008, the Group employed a total of 1,130 (2007: 1,270) full-time employees in Hong Kong and China. The total staff costs (including Directors' fee and emoluments) amounted to approximately RMB59.90 million (2007: RMB70.53 million). The promotion and salary review policies of the Group are determined with reference to the market trends, future plans and the performance of individuals in various regions and are reviewed periodically.

The Company also holds a share option scheme, for the purpose of providing incentive and rewards to eligible participants for their contributions to the Group.

The employees of the Company's subsidiaries join a state-managed social welfare scheme operated by the local government of China and the employees in Hong Kong participate in the Mandatory Provident Fund Scheme. During the year under review, the Group contributed approximately RMB3.69 million (2007: RMB3.82 million) to the said schemes.

Capital commitments and contingencies

The Group has made capital expenditure commitments mainly for property, plant and

equipment of approximately RMB9.95 million (2007: RMB22.93 million) which are contracted but not provided in the financial statements. The Group had no material contingent liabilities as at 31 December 2008. (2007; Nil).

Charges on the Group's assets

As at 31 December 2008, restricted bank deposits with an amount of approximately RMB8.78 million (2007: RMB2.44 million) represented guarantee deposit in banks for the purpose of bidding contracts.

Meanwhile, a subsidiary of the Company pledged its land and buildings with an aggregate carrying amount of approximately RMB14.37 million to secure general banking facilities granted to it.

Moreover, a subsidiary of the Company pledged its share to secure banking facilities granted to the Company.

Future plans for material investments or capital assets

There was no specific plan for material investments and acquisition of material capital assets as at 31 December 2008. However, the Group will continue to seek new business development opportunities.

Management Discussion and Analysis

Foreign exchange risk

The Group mainly operates in China. During the year ended 31 December 2008, the Group collected most of its revenue in Renminbi, some of which were converted into foreign currencies such as United States dollars, Japanese Yen and other foreign currencies for the payment of imported parts and components. As such, the Group has no hedging activities as it is considered that the impact to the Group is insignificant.

Renminbi currently is not a freely convertible currency. A portion of the Group's Renminbi revenue or profit must be converted into other currencies to meet foreign currency obligations of the Group such as the payment of dividends, if declared.

Biographical Details of Directors and Senior Management

EXECUTIVE DIRECTORS

Mr. Chu Chih-Yaung (朱志洋先生), aged 62, was appointed as an executive Director in September 2005 and Chairman of the Board. He is responsible for the Group's overall strategic planning, management, business development, and the formulation of the Group's corporate policies. Mr. Chu has more than 30 years of experience in the mechanics, manufacturing and machine tools industry. Mr. Chu is also a director of Hangzhou Global Friend Precision Machinery Co., Ltd. and Hangzhou Ever Friend Precision Machinery Co., Ltd., both are wholly-owned subsidiaries of the Company.

Mr. Chen Hsiang-Jung (陳向榮先生), aged 63, was appointed as an executive Director in December 2005 and chief executive officer. He is also a member of remuneration committee and nomination committee of the Company. He is responsible for general management of the Group. Mr. Chen has more than 30 years of experience in the mechanics, manufacturing and machine tools industry. He is also a director of Hangzhou Good Friend Precision Machinery Co., Ltd., Hangzhou Global Friend Precision Machinery Co., Ltd., Hangzhou Ever Friend Precision Machinery Co., Ltd. and Hangzhou Glory Friend Machinery Technology Co., Ltd. Mr. Chen joined the Group in 1993.

Mr. Chen Min-Ho (陳明河先生), aged 58, was appointed as an executive Director in December 2005. He is responsible for the overall business operation of the Group. Mr. Chen has more than 15 years of experience in mechanics, manufacturing and machine tools industry. He is also a director of Hangzhou Good Friend Precision Machinery Co., Ltd., Rich Friend (Shanghai) Precision Machinery Co., Ltd. and Hangzhou Glory Friend Machinery Technology Co., Ltd. He joined the Group in 1993.

Mr. Wen Chi-Tang (溫吉堂先生), aged 44, was appointed as an executive Director in December 2005. He is currently the vice general manager of machine tools division of Hangzhou Good Friend Precision Machinery Co., Ltd. and is responsible for the production and operation of this division. Mr. Wen has more than 10 years of experience in the machine tools industry. He is also a director of Hangzhou Good Friend Precision Machinery Co., Ltd., Hangzhou Global Friend Precision Machinery Co., Ltd., Hangzhou Ever Friend Precision Machinery Co., Ltd. and Hangzhou Glory Friend Machinery Technology Co., Ltd. He joined the Group in 2003.

Mr. Chiu Rung-Hsien (邱榮賢先生), aged 51, was appointed as an executive Director in December 2005. Mr. Chiu is the manager of the parking garage structures division of Hangzhou Good Friend Precision Machinery Co., Ltd. and is responsible for the production and operation of this division. Mr. Chiu has more than 25 years of experience in the mechanics and manufacturing industry. He joined the Group in 2001.

Biographical Details of

Directors and Senior Management

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Koo Fook Sun, Louis (顧福身先生), aged 52, was appointed as an independent non-executive Director in December 2005 and is the chairman of audit committee, remuneration committee and nomination committee of the Company. He is the founder and managing director of Hercules Capital Limited, a corporate finance advisory firm. He has more than 20 years of experience in investment banking and professional accounting. Mr. Koo currently acts as an independent non-executive director of Weichai Power Co., Ltd., Li Ning Company Limited, Midland Holdings Limited, China Communications Construction Company Limited and Xingda International Holdings Limited, which are companies listed on the Main Board, and Richfield Group Holdings Limited which is listed on the Growth Enterprise Market of the Stock Exchange. Mr Koo is also vice chairman and chief financial officer of 2020 ChinaCap Acquirco, Inc., a company listed on the New York Stock Exchange Amex. He is a certified public accountant.

Mr. Chiang Chun-Te (江俊德先生) aged 48, was appointed as an independent non-executive Director in December 2005 and is a member of audit committee, remuneration committee and nomination committee of the Company. Mr. Chiang is the 14th Representative of the Delegates Committee of the Importers and Exporters Association of Taipei (台北市進出口商業同業公會會員代表大會代表) and the director of 特力和樂股份有限公司(Hola Home Furnishings Co., Ltd.). He is also the director of 首席創業投資股份有限公司 (Premier Venture Capital Corp.),

首席財務管理顧問股份有限公司(Premier Capital Management), 毅金科技股份有限公司(Yin King Industrial Co., Ltd.), 乾坤投資股份有限公司 and the chairman and general manager of 德鎂實業股份有限公司 (Istra Corp.).

Mr. Yu Yu-Tang (余玉堂先生), aged 72, was appointed as an independent non-executive Director in December 2005 and is a member of the audit committee of the Company. He was appointed as a provincial government consultant of the Taiwan Hsin Chu County Government (台灣新竹縣政府) in May 2004.

SENIOR MANAGEMENT

Mr. Wang Gui Sheng (王桂生先生), aged 55, was appointed as the vice general manager of Hangzhou Global Friend and is responsible for the operation and management of the factory. He joined the Group in February 2003 and has over 37 years of experience in forklift and mechanical industry.

Mr. Chiang Chia-Shin (強家鑫先生), aged 50, was appointed as the production manager of Hangzhou Global Friend and is responsible for the operation and administration of the factory. Mr. Chiang graduated from mechanical engineering department of Taiwan Fushin Institute Technology School (台灣復興工業專科學校) in 1979. He joined the Group in April 2006 and has over 24 years of experience in the design, manufacturing and production of the motor vehicle parts and forklifts trucks.

Biographical Details of

Directors and Senior Management

Mr. Wu Li-Chen (吳立城先生), aged 47, was appointed as the manager of after sales services division of machine tools of Hangzhou Good Friend. He joined the Group in October 2000 and has over 22 years of experience in the machine tools industry.

Mr. Yeh Ming-Pin (葉明彬先生), aged 41, was appointed as the vice general manager of Hangzhou Good Friend and is responsible for the general administrative and management functions. Mr. Yeh graduated from Tamkang University, Taiwan (台灣淡江大學) in 1994 with a degree in Accounting. Before he joined the Group in January 2007, Mr. Yeh worked in TNS CPA firm in Taiwan from 1994 to 1998 and has over 12 years of experience in the fields of auditing, accounting and finance.

Mr. Yip Sai Keung, Esmond (葉世強先生), aged 43, was appointed as the financial controller of the Company and is responsible for the finance and accounting functions of the Group. Mr. Yip holds a Bachelor of Social Sciences degree from the University of Hong Kong. He is a fellow member of the Association of Chartered Certified Accountants and a fellow member of the Hong Kong Institute of Certified Public Accountants. Mr. Yip joined the Group in November 2007 and has over 18 years of experience in the fields of corporate finance, auditing and accounting.

Report of the Directors

The Board is pleased to submit their report together with the audited consolidated financial statements of the Group for the year ended 31 December 2008.

PRINCIPAL ACTIVITIES

The Company is an investment holding company and the subsidiaries are principally engaged in the design and production of CNC machine tools, design and construction of three-dimensional car parking garage structures and design and assembling of forklift trucks.

SEGMENTAL INFORMATION

An analysis of the Group's turnover and results by business segments for the year ended 31 December 2008 is set out in note 8 to the consolidated financial statements.

RESULTS AND APPROPRIATIONS

The Group's profit for the year ended 31 December 2008 and the state of affairs of the Group as at that date are set out in the consolidated financial statements on pages 36 to 83.

The Board declared an interim dividend of RMB0.060 (equivalent to approximately HK\$0.068) per share to those shareholders whose names appear on the register of members on 17 October 2008, amounted to approximately RMB20.16 million (equivalent to approximately HK\$22.85 million) which was paid on 29 October 2008.

The Board proposed a final dividend of RMB0.060 (equivalent to approximately HK\$0.068) per ordinary share for the year ended 31 December 2008, amounting to approximately RMB20.16 million (equivalent to approximately HK\$22.85 million). The dividend warrants will be despatched on Wednesday, 8 July 2009 to those shareholders whose names appear on the register of members of the Company at the close of business on Monday, 8 June 2009, subject to the approval of the shareholders at the forthcoming annual general meeting (the "2009 AGM").

RESERVES

Movements in the reserves of the Company during the year are set out in consolidated statement of changes in equity on page 38.

ANNUAL GENERAL MEETING

The 2009 AGM will be held on Monday, 8 June 2009. Shareholders should refer to details regarding the 2009 AGM in the circular of the Company of 30 April 2009 and the notice of meeting and form of proxy accompanying thereto.

CLOSURE OF REGISTER OF MEMBERS

For the purpose of determining the identity of the shareholder entitled to receive the proposed final dividend and attend and vote at the 2009 AGM, the register of members of the Company will be closed from Wednesday, 3 June 2009

Report of the Directors

to Monday, 8 June 2009, both days inclusive, during which period no transfer of shares will be effected. All completed transfer forms accompanied by the relevant certificates must be lodged with the Company's transfer office and share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, for registration not later than 4:30 p.m. on Tuesday, 2 June 2009.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the Group's property, plant and equipment during the year are set out in note 16 to the consolidated financial statements.

SHARE CAPITAL

Details of movements in the Company's share capital for the year ended 31 December 2008 are set out in note 28 to the consolidated financial statements.

BANK BORROWINGS

Details of bank borrowings of the Group as at 31 December 2008 are set out in note 27 to the consolidated financial statements.

DIRECTORS

The Directors of the Company during the year and up to the date of this report were as follows:

Executive Directors

Mr. Chu Chih-Yaung (*Chairman*)
Mr. Chen Hsiang-Jung (*Chief Executive Officer*)
Mr. Chen Min-Ho
Mr. Wen Chi-Tang
Mr. Chiu Rung-Hsien

Independent non-executive Directors

Mr. Koo Fook Sun, Louis
Mr. Chiang Chun-Te
Mr. Yu Yu-Tang

In accordance with article 87(1) of the articles of association of the Company ("Articles"), Mr. Wen Chi-Tang, Mr. Chiang Chun-Te and Mr. Yu Yu-Tang will retire and, being eligible, offer themselves for re-election at the forthcoming annual general meeting.

INDEPENDENCE CONFIRMATION

The Company has received from each of the independent non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on the Stock Exchange ("Listing Rules"). The Company considers all of the independent non-executive Directors are independent.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year were the rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or Chief Executive of the Company or their respective spouse or children under 18 years of age, or were any such rights exercised by them; or was the Company or its subsidiaries a party to any arrangement to enable the Directors to acquire such rights or benefits by means of the acquisition of Shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors has entered into a service agreement dated 11 January 2009 with the Company for a term of three years commencing from 11 January 2009 and will continue thereafter until terminated by not less than three months' notice in writing served by either party to the other or in accordance with the provisions set out in the respective service agreement. Each of the executive Directors may receive a discretionary bonus, the amount of which will be determined by reference to the comments of the remuneration committee of the Company.

Each of the independent non-executive Directors entered into a service agreement dated 22 December 2005 with the Company for an initial fixed term of two years commencing from 11 January 2006. A new service agreement has been entered into between each of the independent

non-executive Directors and the Company for a fixed term of 2 years commencing from 11 January 2008, and will continue thereafter until terminated by not less than three months' notice in writing served by either party to the other.

None of the Directors who are proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

DIRECTORS' INTERESTS IN CONTRACTS

Save as those set out in note 34 to the consolidated financial statements, none of the Directors had a significant beneficial interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

Reference is made to the relevant disclosures on pages 94 to 106 and details on the deed of non-competition on page 105 of the prospectus of the Company dated 30 December 2005. As at 31 December 2008, none of the Directors and their respective associates (as defined in the Listing Rules) had any interest in a business, which competes or may compete with the business of the Group in the PRC, Hong Kong and Macau.

Report of
the Directors

SHARE OPTION SCHEME

The Company adopted a share option scheme (the "Scheme") on 22 December 2005, pursuant to which the Board may, at its discretion, grant options to Directors and other eligible persons (as defined in the Scheme) to enable them to subscribe for shares of the Company as incentives and/or rewards for their contribution to the success of the Group. Particulars of the Scheme are set out in note 29 to the consolidated financial statements.

There has been no option granted since the adoption of the Scheme.

DIRECTORS' INTEREST IN SHARES

As at 31 December 2008, the interests or short positions of the Directors or chief executive in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")), as recorded in the register of the Company required to be kept under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Companies ("Model Code"), are set out below:

1. Aggregate long position in the shares, underlying shares and debentures of the Company and its associated corporations

Name of Director	Name of associated corporation	Nature of interest	Number and class of securities	Approximate percentage of shareholding
Mr. Chu Chih-Yaung	友嘉實業股份有限公司 (Fair Friend Enterprise Company Limited) ("Taiwan FF")	Beneficial owner	24,499,243 shares	15.56%
Mr. Chu Chih-Yaung (Note 1)	Taiwan FF	Spouse interest	4,718,925 shares	3.00%
Mr. Chu Chih-Yaung (Note 2)	Taiwan FF	Family interest	620,265 shares	0.39%
Mr. Chen Hsiang-Jung	Taiwan FF	Beneficial owner	4,762,841 shares	3.03%

Report of
the Directors

Name of Director	Name of associated corporation	Nature of interest	Number and class of securities	Approximate percentage of shareholding
Mr. Chu Chih-Yaung	友迦工業股份有限公司 (Fairskq (Taiwan) Co., Ltd.) (Note 4)	Beneficial owner	21,988 shares	0.22%
Mr. Chu Chih-Yaung (Note 3)	友迦工業股份有限公司 (Fairskq (Taiwan) Co., Ltd.) (Note 4)	Spouse interest	21,988 shares	0.22%
Mr. Chen Min-Ho	友迦工業股份有限公司 (Fairskq (Taiwan) Co., Ltd.) (Note 4)	Beneficial owner	43,976 shares	0.44%
Mr. Chu Chih-Yaung	佑泰興實業股份有限公司 (Yu Thai Xin Ent. Co., Ltd.) (Note 4)	Beneficial owner	1,000 shares	0.01%
Mr. Chu Chih-Yaung (Note 5)	佑泰興實業股份有限公司 (Yu Thai Xin Ent. Co., Ltd.) (Note 4)	Spouse interest	1,000 shares	0.01%
Mr. Chu Chih-Yaung (Note 6)	友嘉國際股份有限公司 (Decaview Asia Corporation) (Note 4)	Spouse interest	50,000 shares	0.59%
Mr. Chen Hsiang-Jung	友嘉國際股份有限公司 (Decaview Asia Corporation) (Note 4)	Beneficial owner	10,000 shares	0.12%
Mr. Chu Chih-Yaung	Fair Fine (Hongzhou) Industrial Co., Ltd. (Note 4)	Beneficial owner	750 shares	0.03%
Mr. Chen Hsiang-Jung	Fair Fine (Hongzhou) Industrial Co., Ltd. (Note 4)	Beneficial owner	750 shares	0.03%

Report of the Directors

Notes:

1. Ms. Wang Tz-Ti (formerly known as Wang Jin-Zu) ("Ms. Wang"), the spouse of Mr. Chu Chih-Yaung ("Mr. Chu"), holds 3.00% of the issued share capital of Taiwan FF. Mr. Chu is deemed to be interested in all the shares held by Ms. Wang in Taiwan FF under the SFO.
2. Mr. Chu Yi-Chia, the son of Mr. Chu under the age of 18, holds 0.39% of the issued share capital of Taiwan FF. Mr. Chu is deemed to be interested in all the shares held by Mr. Chu Yi-Chia in Taiwan FF under the SFO.
3. Ms. Wang holds 0.22% of the issued share capital of Fairskq (Taiwan) Co., Ltd.. Mr. Chu is deemed to be interested in all the shares held by Ms. Wang in Fairskq (Taiwan) Co., Ltd. under the SFO.
4. These companies are non-wholly-owned subsidiaries of Taiwan FF and are therefore associated corporations of the Company for the purpose of the SFO.
5. Ms. Wang holds 0.01% of the issued share capital of Yu Thai Xin Ent. Co., Ltd.. Mr. Chu is deemed to be interested in all the shares held by Ms. Wang in Yu Thai Xin Ent. Co., Ltd. under the SFO.
6. Ms. Wang holds 0.59% of the issued share capital of Decaview Asia Corporation. Mr. Chu is deemed to be interested in all the shares held by Ms. Wang in Decaview Asia Corporation under the SFO.

Save as disclosed above, as at 31 December 2008, none of the Directors or chief executive of the Company had any interest in the shares, underlying shares or debentures of the Company or any associated corporations (within the meaning of Part XV of the SFO), which were recorded in the register required to be kept under section 352 of the SFO or notified to the Company and the Stock Exchange pursuant to the Model Code.

2. Aggregate short position in the shares, underlying shares and debentures of the Company and its associated corporations

As at 31 December 2008, none of the Directors or chief executive of the Company, had any short position in the shares, underlying shares or debentures of the Company or its associated corporations which were recorded in the register required to be kept under section 352 of the SFO or notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS

As at 31 December 2008, the interests or short positions of every person, other than a Director or chief executive of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO, are set out below:

Report of
the Directors

1. Aggregate long position in the shares and underlying shares of the Company

Name of shareholder	Nature of interest	Number of ordinary shares held	Approximate percentage of the Company's issued share capital
Good Friend (H.K.) Corporation Limited ("Hong Kong GF")	Beneficial owner	252,000,000 shares (Note)	75%
Taiwan FF	Interest of controlled corporation	252,000,000 shares (Note)	75%
Morgan Stanley	Beneficial owner	24,000,000 shares	7.14%

Note: Hong Kong GF is owned as to approximately 99.99% by Taiwan FF, Taiwan FF is deemed to be interested in 252,000,000 shares of the Company held by Hong Kong GF under the SFO.

2. Aggregate short position in the shares and underlying shares of the Company

Name of shareholder	Nature of interest	Number of ordinary shares held	Approximate percentage of the Company's issued share capital
Hong Kong GF	Beneficial owner	24,000,000 shares (Note)	7.14%
Taiwan FF	Interest of controlled corporation	24,000,000 shares (Note)	7.14%

Note: Hong Kong GF is owned as to approximately 99.99% by Taiwan FF, Taiwan FF is deemed to be interested in 24,000,000 shares of the Company held by Hong Kong GF under the SFO.

Report of the Directors

Save as disclosed above, no other parties were recorded in the register of the Company required to be kept under section 336 of the SFO as having interests or short positions in the shares or underlying shares of the Company as at 31 December 2008.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code set out in Appendix 10 to the Listing Rules as the code of conduct regarding securities transactions by the Directors. Having made specific enquiry of all Directors, the Company confirmed that all Directors have complied with the required standard set out in the Model Code.

EMOLUMENT POLICY

A remuneration committee is set up for reviewing the Group's emolument policy and structure for all remuneration of the Directors and senior management of the Group, having regard to the Group's operating results, individual performance and comparable market practices.

The Company has adopted a share option scheme as incentive to Directors and eligible employees, details of the Scheme are set out in note 29 to the consolidated financial statements.

REMUNERATION OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS

Details of the emoluments of the Directors and the top five highest paid individuals of the Group are set out in note 12 to the consolidated financial statements.

RELATED PARTY TRANSACTIONS AND CONNECTED TRANSACTIONS

Related party transactions

Details on related party transactions for the year are set out in note 34 to the consolidated financial statements. Details of any related party transaction which also constitute connected transaction or continuing connected transaction not exempted under Rule 14A.31 or Rule 14A.33 of the Listing Rules are disclosed below. The Group has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules in respect of such transactions.

Non-exempt continuing connected transactions

As disclosed in the announcement of the Company of 21 May 2008 and circular of the Company of 3 June 2008, the Company had on 21 May 2008 entered into a conditional framework agreement (the "**Framework Agreement**") with Fair Friend Enterprise Company Limited ("**Taiwan FF**"), the indirect

Report of
the Directors

controlling shareholder and connected person of the Company (such terms as defined in the Listing Rules), pursuant to which the Group shall supply CKD components and CNC machine tools to Taiwan FF (and/or permitted designates) and Taiwan FF (and/or permitted designates) shall supply CKD components to the Group, for a term of three years commencing from 23 June 2008.

The supply transactions under the Framework Agreement constituted continuing connected transactions subject to reporting, announcement, independent shareholders' approval and annual review requirements under Chapter 14A of the Listing Rules.

The resolution approving the Framework Agreement, the transactions contemplated thereunder and the relevant annual maximum transaction amounts (the "Annual Cap(s)") was duly passed by the independent shareholders of the Company at the extraordinary general meeting held on 23 June 2008.

The independent non-executive directors of the Company have reviewed the Framework Agreement and the transactions thereunder conducted during the year and confirmed that they were:–

- (i) entered into in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms;

- (iii) in accordance with the terms of the Framework Agreement and on terms which were fair and reasonable and in the interests of the shareholders of the Company as a whole; and
- (iv) the aggregate transactions amount for the year was within the relevant Annual Cap.

The auditors of the Company have confirmed their factual findings to the board of directors of the Company in respect of Rule 14A.38 of the Listing Rules.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new shares on a pro rata basis to existing shareholders of the Company.

PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor its subsidiaries had purchased, redeemed or sold any of the Company's listed securities during the year ended 31 December 2008.

Report of
the Directors

MAJOR CUSTOMERS AND SUPPLIERS

The five largest customers accounted for approximately 6.25% of the Group's total turnover for the year and the largest customer accounted for approximately 1.48% of the Group's total turnover. The five largest suppliers accounted for approximately 28.26% of the Group's total purchases for the year and the largest supplier accounted for approximately 11.41% of the Group's total purchases.

SUFFICIENCY OF PUBLIC FLOAT

As far as the information publicly available to the Company is concerned and to the best knowledge of the Directors of the Company, at least 25% of the Company's issued share capital were held by members of the public as at 24 April 2009 (being the latest practicable date prior to the printing of this annual report for the purpose of ascertaining the relevant information contained in this report).

AUDIT COMMITTEE AND REVIEW OF ANNUAL RESULTS

The Company established an audit committee (the "Audit Committee") on 22 December 2005 with written terms of reference in compliance with the Code on Corporate Governance Practices as set out in Appendix 14 to the Listing Rules. The primary duties of the Audit Committee are to review and supervise the financial reporting process and internal control system of the

Group. The Audit Committee comprises three independent non-executive Directors, Mr. Koo Fook Sun, Louis (as Chairman), Mr. Chiang Chun-Te and Mr. Yu Yu-Tang. The Audit Committee has reviewed with the management the audited consolidated financial statements of the Group for the year ended 31 December 2008.

CORPORATE GOVERNANCE

A report on the principal corporate governance practices adopted by the Company is set out on pages 28 to 33 of the 2008 Annual Report.

FIVE-YEAR FINANCIAL SUMMARY

A summary of results and of the assets and liabilities of the Group for the last five financial years is set out on page 84.

AUDITORS

The financial statements for the year ended 31 December 2008 have been audited by the Group's auditors, Messrs. Deloitte Touche Tohmatsu (who shall retire and, being eligible, offer themselves for re-appointment at the 2009 AGM).

On behalf of the Board
Good Friend International Holdings Inc.
Chu Chih-Yaung
Chairman

Hong Kong, 22 April 2009

Corporate Governance Report

The Company is committed to maintaining good corporate governance standard through a solid and efficient framework to promote the integrity, transparency and quality of disclosure in order to enhance shareholders' value.

COMPLIANCE WITH THE CODE ON CORPORATE GOVERNANCE

The Company has adopted its own code of corporate governance practices which meets the code provisions in the Code on Corporate Governance Practices (the "CG Code") as set out in Appendix 14 to the Listing Rules. The current practices will be reviewed and updated regularly to follow the latest practices in corporate governance. During the year under review, the Company has complied with the code provisions set out in the CG Code except for the deviations as set out below.

During the financial year ended 31 December 2008, the Board convened a total of four board meetings of which one board meeting was not convened with 14 days' notice. This constitutes deviation from Code provisions A.1.1 and A.1.3 of CG Code which stipulates that, inter alia, (i) the board should meet regularly and board meetings should be held at least four times a year at approximately quarterly intervals and (ii) notice at least 14 days should be given of a regular board meeting to give all directors an opportunity to attend. The Company shall continue to balance the practicality in scheduling such meetings and compliance with these code provisions in future.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code as set out in Appendix 10 to the Listing Rules. Having made specific enquiry of all Directors, the Directors confirmed that they have complied with the required standard set out in the Model Code throughout the year.

BOARD OF DIRECTORS

The Board is responsible for the leadership and control of the Company and oversees the Group's budget, significant policies and transactions, financial results, businesses, strategic decisions and performance. The management was delegated the authority and responsibility by the Board for the day-to-day management of the Group. In addition, the Board has also delegated various responsibilities to the various board committees referred to below. Further details of these committees are set out in this report.

The Board currently consists of eight Directors including five executive Directors and three independent non-executive Directors:

Executive Directors

Mr. CHU Chih-Yaung (*Chairman*)
Mr. CHEN Hsiang-Jung (*Chief Executive Officer*)
Mr. CHEN Min-Ho
Mr. WEN Chi-Tang
Mr. CHIU Rung-Hsien

Corporate Governance Report

Independent non-executive Directors

Mr. KOO Fook Sun, Louis
Mr. CHIANG Chun-Te
Mr. YU Yu-Tang

Such balanced board composition is formed to ensure a strong independent objectivity exists across the Board and has adhered to the recommended practice under the CG Code for the Board to have at least one-third of its members comprising independent non-executive Directors. The biographical information of the Directors are set out on pages 15 to 17 under the section headed "Biographical Details of Directors and Senior Management". The directors have no relationship (including financial, business, family or other material/relevant relationships) with each other.

The Board decides on corporate strategies, approves overall business plans and evaluates the Group's financial performance and management. Specific tasks that the Board delegates to the Group's management include the implementation of strategies approved by the Board, the monitoring of operating budgets, the implementation of internal controls procedures, and the ensuring of compliance with relevant statutory requirements and other rules and regulations.

Chairman and Chief Executive Officer

The positions and roles of Chairman of the Board and Chief Executive Officer of the Company are held and performed separately by two individuals

to ensure their respective independence, accountability and responsibility. The Chairman, being Mr. CHU Chih-Yaung, is in-charge of the leadership of the Board and strategies planning of the Group. The Chief Executive Officer, being Mr. CHEN Hsiang-Jung, is responsible for the day-to-day management of the Group's business.

Independent non-executive Directors

The three Directors serving the non-executive role are all independent and are appointed as the independent non-executive Directors of the Company.

The three independent non-executive Directors are persons of high caliber, with academic and professional qualifications in the fields of accounting and finance. With their experience gained from various sectors, they provide strong support towards the effective discharge of the duties and responsibilities of the Board. Amongst them, Mr. KOO Fook Sun, Louis has the appropriate professional qualifications and accounting and related financial management expertise required under Rule 3.10(2) of the Listing Rules. Each independent non-executive Director has provided an annual confirmation of his independence to the Company, and the Company considers each of them to be independent under Rule 3.13 of the Listing Rules.

The three independent non-executive Directors are appointed for a specific term of two years and are subject to retirement by rotation, at least once every three years, in accordance with the Articles of Association of the Company.

Frequency of Board Meetings and Attendance

Board meetings are held at least four times a year and the Board meets as and when required.

The attendances of the Directors at these Board meetings are as follows:

<u>Directors</u>	<u>Number of attendance</u>
Mr. CHU Chih-Yaung	4/4
Mr. CHEN Hsiang-Jung	3/4
Mr. CHEN Min-Ho	4/4
Mr. WEN Chi-Tang	3/4
Mr. CHIU Rung-Hsien	4/4
Mr. KOO Fook Sun, Louis	4/4
Mr. CHIANG Chun-Te	2/4
Mr. YU Yu-Tang	4/4

The Directors received details of agenda items for decision and minutes of Board meetings in advance of each Board meeting.

Board minutes are kept by the Company Secretary and are open for inspection by the Directors. Every Board member is entitled to have access to Board papers and related materials and has unrestricted access to the advice and services of the Company Secretary, and has the liberty to seek external professional advice if so required.

Appropriate insurance cover has been arranged in respect of relevant actions against its Directors.

AUDIT COMMITTEE

The Company established an audit committee (the "Audit Committee") on 22 December 2005 with written terms of reference in compliance with the CG Code. The Audit Committee of the Company comprises three independent non-executive Directors, namely Mr. KOO Fook Sun, Louis (as chairman), Mr. CHIANG Chun-Te and Mr. YU Yu-Tang.

The role of the Audit Committee is to monitor the establishment and maintenance of an adequate system of internal control and compliance with such system.

The chief responsibilities of the Audit Committee include making recommendations to the Board on the appointment, reappointment and removal of the external auditors and to approve the remuneration and terms of engagement of the external auditors, and any questions of resignation or dismissal of such auditors; reviewing the interim and annual reports and accounts of the Group; and supervising the financial reporting process and effectiveness of internal control system of the Group. The Audit Committee had during the year performed such functions and reviewed the unaudited financial statements of the Company for the six months period ended 30 June 2008. The audited financial statements of the Company for the year ended 31 December 2008 has also been reviewed by the Audit Committee.

Corporate
Governance Report

The Audit Committee has recommended to the Board that Deloitte Touche Tohmatsu, Certified Public Accountants, be nominated for re-appointment as auditors of the Company at the forthcoming annual general meeting of the Company.

Frequency of Meetings and Attendance

During the year 2008, the Audit Committee met two times, during which the qualified accountant of the Company and the external auditors were also in attendance. Details of the attendance by audit committee members of such meetings are as follows:

<u>Name of member</u>	<u>Number of attendance</u>
Mr. KOO Fook Sun, Louis	2/2
Mr. CHIANG Chun-Te	2/2
Mr. YU Yu-Tang	2/2

NOMINATION OF DIRECTORS

In considering the nomination of new Directors, the Board will take into account the qualification, ability, working experience, leadership and professional ethics of the candidates, especially their experience in the mechanics industry and/or other professional area.

The Company established a Nomination Committee, with written terms of reference, on 22 December 2005 in compliance with the CG Code and consists of two independent non-executive

Directors, namely Mr. KOO Fook Sun, Louis (as chairman) and Mr. CHIANG Chun-Te, and one executive Director, namely Mr. CHEN Hsiang-Jung.

The functions of the Nomination Committee are reviewing and supervising the structure, size and composition of the Board, identifying qualified individuals to become members of the Board, assessing the independence of the independent non-executive Directors and making recommendations to the Board on the appointment or re-appointment of Directors.

During the year and prior to the date of this report, there were no changes of the Directors. The Committee considered the current Board size as adequate for the Company's present operations. In addition, the Committee has reviewed and satisfied the independency of all independent non-executive Directors.

In accordance with the Articles, at least one-third of the Directors will retire from office at the forthcoming annual general meeting. In accordance with the Articles of Association of the Company, Mr. WEN Chi-Tang, Mr. CHIANG Chun-Te and Mr. YU Yu-Tang will retire by rotation at the forthcoming annual general meeting of the Company and, being eligible, offer themselves for re-elections.

Frequency of Meetings and Attendance

The Nomination Committee has convened one meeting during the year ended 31 December 2008 and details of the attendance of its meeting are as follows:

Name of member	Number of attendance
Mr. KOO Fook Sun, Louis	1/1
Mr. CHIANG Chun-Te	1/1
Mr. CHEN Hsiang-Jung	1/1

REMUNERATION OF DIRECTORS

The Company established a Remuneration Committee, with written terms of reference, on 22 December 2005 in compliance with the CG Code and consists of two independent non-executive Directors, namely Mr. KOO Fook Sun, Louis (as chairman) and Mr. CHIANG Chun-Te, and one executive Director, namely Mr. CHEN Hsiang-Jung.

The functions of the Remuneration Committee are establishing and reviewing the policy and structure of the remuneration for the Directors and senior management.

Frequency of Meetings and Attendance

The Remuneration Committee has convened one meeting during the year ended 31 December 2008 to review the existing remuneration packages of each of the Directors and senior management of the Company and details of the attendance of its meeting are as follows:

Name of member	Number of attendance
Mr. KOO Fook Sun, Louis	2/2
Mr. CHIANG Chun-Te	2/2
Mr. CHEN Hsiang-Jung	2/2

Emolument policy

The emolument policy of the employees of the Group is determined on the basis of their merit, qualifications and competence.

The emoluments of the Directors are decided by the Remuneration Committee, having regard to the Company's operating results, individual performance and comparable market statistics. Each of the executive Directors is entitled to the respective basic salary which is reviewed annually. In addition, each of the executive Directors may receive a discretionary bonus as the Board may suggest, the amount of which shall not exceed 2% of the audited consolidated net profits of the Group for the relevant financial year. Such amount has to be approved by the Remuneration Committee. Details of the Directors' remuneration are set out in note 12 to the consolidated financial statements.

The Company has adopted a share option scheme on 22 December 2005. The purpose of the share option scheme is to enable the Board, at its discretion, to grant options to selected eligible participants to motivate them and to optimize their performance and efficiency for the benefit of the Group. Details of the share option scheme are set out in note 29 to the consolidated financial statements.

AUDITORS' REMUNERATION

During the year under review, the remuneration paid/payable to the Company's auditors, Deloitte Touche Tohmatsu, is set out below:

Services rendered to the Group	Fee paid/payable
	HK\$'000
Audit services	1,180
Non-audit services (Interim financial review)	306

INTERNAL CONTROL

The Board is responsible for the Group's system of internal control and has the responsibility for reviewing its effectiveness including financial, operational and compliance controls, etc.. The Board is committed to implementing an effective and sound internal control system to safeguard the interest of shareholders and the Group's assets. During the year, the management had conducted a review of the effectiveness of the internal control system of the Group. The report and findings of the review which has covered all material controls, had been submitted to the Board and follow up plan had been adopted. The review did not find any material deficiencies in the internal control system of the Group.

DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Board of Directors acknowledges its responsibility to prepare the Company's account for each financial period to give a true and fair view of the state of affairs of the Group and of the results and cash flows for that period. In preparing the financial statements for the year ended 31 December 2008, the Board has selected suitable accounting policies and applied them consistently; made judgments and estimates that are prudent, fair and reasonable and prepared the accounts on a going concern basis. The Directors are responsible for taking all reasonable and necessary steps to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

AUDITORS' STATEMENT

The auditors of the Company acknowledge their responsibilities in the auditors' report on the financial statements of the Group for the year ended 31 December 2008.

22 April 2009

Independent

Auditor's Report I

Deloitte.

德勤

TO THE SHAREHOLDERS OF GOOD FRIEND INTERNATIONAL HOLDINGS INC.

(Incorporated in the Cayman Islands with limited liability)

We have audited the consolidated financial statements of Good Friend International Holdings Inc. (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 36 to 83, which comprise the consolidated balance sheet as at 31 December 2008, and the consolidated income statement, consolidated statement of changes in equity and consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation and the true and fair presentation of these consolidated financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent
Auditor's Report

Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Group as at 31 December 2008 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

Deloitte Touche Tohmatsu

Certified Public Accountants

Hong Kong

22 April 2009

Consolidated

Income Statement | For the year ended 31 December 2008

	NOTES	2008 RMB'000	2007 RMB'000
Revenue		730,517	821,367
Cost of sales and construction contract costs		(550,500)	(607,016)
Gross profit		180,017	214,351
Other income	9	13,332	8,571
Distribution and selling costs		(96,327)	(83,465)
Administrative expenses		(55,575)	(39,335)
Other expenses		(3,201)	(1,358)
Finance costs	10	(6,105)	(2,810)
Profit before taxation	11	32,141	95,954
Taxation	13	(10,288)	(11,069)
Profit for the year attributable to equity holders of the Company		21,853	84,885
Dividends	14	40,320	34,160
Earnings per share – basic, in RMB	15	0.07	0.25

Consolidated

Balance Sheet | At 31 December 2008

	NOTES	2008 RMB'000	2007 RMB'000
Non-current assets			
Property, plant and equipment	16	152,084	122,040
Prepaid lease payments	17	42,253	43,196
Deposits for purchase of plant and equipment		28,534	5,228
Intangible assets	18	2,590	2,506
Long term prepayments		74	245
Deferred tax assets	19	3,602	3,849
		229,137	177,064
Current assets			
Inventories	20	213,031	131,414
Debtors, deposits and prepayments	21	169,093	220,950
Prepaid lease payments	17	943	943
Amounts due from customers for contract work	22	14,659	18,929
Amount due from a fellow subsidiary	34	1	–
Tax recoverable		7,303	4,205
Restricted bank deposits	23	8,782	2,436
Bank balances and cash	24	53,875	52,010
		467,687	430,887
Current liabilities			
Creditors, other payables and accrued charges	25	179,672	186,061
Amounts due to customers for contract work	22	7,402	5,273
Amounts due to holding companies	34	2,452	–
Warranty provision	26	4,426	4,379
Bank borrowings	27	173,762	64,661
		367,714	260,374
Net current assets		99,973	170,513
		329,110	347,577
Capital and reserves			
Share capital	28	3,431	3,431
Reserves		325,679	344,146
		329,110	347,577

The financial statements on pages 36 to 83 were approved and authorised for issue by the Board of Directors on 22 April 2009 and are signed on its behalf by:

CHU CHIH-YAUNG
Director

CHEN HSIANG-JUNG
Director

Consolidated

Statement of Changes in Equity | For the year ended 31 December 2008

	Share capital	Share premium	Special reserve	General reserve	Enterprise expansion reserve	Retained profits	Total
	RMB'000	RMB'000	RMB'000 (Note 1)	RMB'000 (Note 2)	RMB'000 (Note 2)	RMB'000	RMB'000
At 1 January 2007	2,882	67,145	77,338	12,100	6,050	131,337	296,852
Dividends paid during the year	-	-	-	-	-	(34,160)	(34,160)
Profit and total recognised income for the year	-	-	-	-	-	84,885	84,885
Capitalisation issue of shares	549	(549)	-	-	-	-	-
Appropriation of reserves	-	-	-	6,078	3,039	(9,117)	-
At 31 December 2007	3,431	66,596	77,338	18,178	9,089	172,945	347,577
Dividends paid during the year	-	-	-	-	-	(40,320)	(40,320)
Profit and total recognised income for the year	-	-	-	-	-	21,853	21,853
Appropriation of reserves	-	-	-	9,912	-	(9,912)	-
At 31 December 2008	3,431	66,596	77,338	28,090	9,089	144,566	329,110

Notes:

1. Special reserve represents the difference between the paid-in capital/share capital and share premium of the subsidiaries acquired and the nominal value of the Company's shares issued for the acquisition at the time of the group reorganisation.
2. The Articles of Association of the respective subsidiaries in the People's Republic of China (the "PRC") require the appropriation of certain percentage of its profit after taxation prepared in accordance with the PRC accounting standards each year to the general reserve and enterprise expansion reserve as determined by its respective board of directors. The general reserve and enterprise expansion reserve shall only be used for making up losses, capitalisation into share capital and expansion of the production and operation.

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Cash Flow Statement

For the year ended 31 December 2008

	2008 RMB'000	2007 RMB'000
Operating activities		
Profit before taxation	32,141	95,954
Adjustments for:		
Finance costs	6,105	2,810
Interest income	(284)	(1,251)
Depreciation of property, plant and equipment	16,353	12,507
Impairment loss recognised in the consolidated income statement	1,369	–
Amortisation of intangible asset	942	769
Amortisation of prepaid lease payments	943	808
Amortisation of long term prepayments	741	174
Allowance for bad and doubtful debts, net	19,114	8,528
Provision for warranty	5,056	3,783
Allowance for (reversal of) inventories, net	763	(230)
Loss on disposal of property, plant and equipment	285	131
Operating cash flows before movements in working capital	83,528	123,983
Increase in long-term prepayments	(783)	–
Increase in inventories	(82,380)	(21,897)
Decrease (increase) in debtors, deposits and prepayments	18,022	(82,790)
Decrease (increase) in amounts due from customers for contract work	4,270	(379)
Increase in amount due from a fellow subsidiary	(1)	–
(Decrease) increase in creditors, other payables and accrued charges	(6,389)	43,892
Increase (decrease) in amounts due to customers for contract work	2,129	(425)
Increase in amounts due to holding companies	2,452	–
Decrease in warranty provision	(5,009)	(3,853)
Cash generated from operations	15,839	58,531
PRC income tax paid	(13,139)	(17,643)
Net cash from operating activities	2,700	40,888
Investing activities		
Purchase of property, plant and equipment	(32,482)	(19,486)
Deposits paid for purchase of plant and equipment	(24,321)	(4,706)
(Increase) decrease in restricted bank deposits	(6,346)	317
Acquisition of intangible assets	(1,026)	(962)
Proceeds on disposal of property, plant and equipment	380	113
Interest received	284	1,251
Decrease in deposit for acquisition of land use right	–	14,073
Decrease in bank deposits with maturity period more than three months	–	4,983
Increase in prepaid lease payments	–	(34,860)
Net cash used in investing activities	(63,511)	(39,277)

Consolidated
Cash Flow Statement

For the year ended 31 December 2008

	2008 RMB'000	2007 RMB'000
Financing activities		
Proceeds from new bank borrowings	321,480	197,847
Repayment of bank borrowings	(212,379)	(179,696)
Dividends paid	(40,320)	(34,160)
Interest paid	(6,105)	(2,810)
Net cash from (used in) financing activities	62,676	(18,819)
Net increase (decrease) in cash and cash equivalents	1,865	(17,208)
Cash and cash equivalents at beginning of the year	52,010	69,218
Cash and cash equivalents at end of the year, represented by bank balances and cash	53,875	52,010

Notes to the Consolidated

Financial Statements

For the year ended 31 December 2008
(All amounts in Renminbi thousands unless otherwise stated)

1. GENERAL

The Company is a public limited company incorporated in the Cayman Islands and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). Its immediate holding company is Good Friend (H.K.) Corporation Limited ("Hong Kong GF"), a company incorporated in Hong Kong and its ultimate holding company is Fair Friend Enterprise Company Limited ("Fair Friend"), a company incorporated in Taiwan. The address of the registered office and principal place of business of the Company are disclosed in the "Corporate Information" section to the annual report.

The consolidated financial statements are presented in Renminbi ("RMB"), which is same as the Company's functional currency, as majority of the Group's transactions are denominated in RMB.

The Company is an investment holding company. The principal activities of its subsidiaries are set out in note 35.

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

In the current year, the Group has applied, for the first time, the following amendments and interpretations ("new HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), which are or have become effective.

Hong Kong Accounting Standard ("HKAS") 39 & HKFRS 7 (Amendments)	Reclassification of Financial Assets
Hong Kong (International Financial Reporting Interpretations Committee) – Interpretations ("HK(IFRIC)-Int") 11	HKFRS 2: Group and Treasury Share Transactions
HK(IFRIC)-Int 12	Service Concession Arrangements
HK(IFRIC)-Int 14	HKAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction

The adoption of the new HKFRSs had no material effect on how the results and financial position for the current or prior accounting periods have been prepared and presented. Accordingly, no prior period adjustment has been required.

2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

The Group has not early applied the following new and revised standards, amendments or interpretations that have been issued but are not yet effective.

HKFRSs (Amendments)	Improvements to HKFRSs ¹
HKAS 1 (Revised)	Presentation of Financial Statements ²
HKAS 23 (Revised)	Borrowing Costs ²
HKAS 27 (Revised)	Consolidated and Separate Financial Statements ³
HKAS 32 & 1 (Amendments)	Puttable Financial Instruments and Obligations Arising on Liquidation ²
HKAS 39 (Amendment)	Eligible hedged items ³
HKFRS 1 & HKAS 27 (Amendments)	Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate ²
HKFRS 2 (Amendment)	Vesting Conditions and Cancellations ²
HKFRS 3 (Revised)	Business Combinations ³
HKFRS 7 (Amendment)	Improving Disclosures about Financial Instruments ²
HKFRS 8	Operating Segments ²
HK(IFRIC)-Int 9 & HKAS 39 (Amendments)	Embedded Derivatives ⁴
HK(IFRIC)-Int 13	Customer Loyalty Programmes ⁵
HK(IFRIC)-Int 15	Agreements for the Construction of Real Estate ²
HK(IFRIC)-Int 16	Hedges of a Net Investment in a Foreign Operation ⁶
HK(IFRIC)-Int 17	Distribution of Non-cash Assets to Owners ³
HK(IFRIC)-Int 18	Transfers of Assets from Customers ⁷

¹ Effective for annual periods beginning on or after 1 January 2009 except the amendments to HKFRS 5, effective for annual periods beginning on or after 1 July 2009

² Effective for annual periods beginning on or after 1 January 2009

³ Effective for annual periods beginning on or after 1 July 2009

⁴ Effective for annual periods ending on or after 30 June 2009

⁵ Effective for annual periods beginning on or after 1 July 2008

⁶ Effective for annual periods beginning on or after 1 October 2008

⁷ Effective for transfers on or after 1 July 2009

The adoption of HKFRS 3 (revised) Group's business combination for which the acquisition date is on or after 1 January 2010. HKAS 27 (revised) will affect the accounting treatment for changes in the Group's ownership interest in a subsidiary. The directors of the Company anticipate that the application of the other new and revised standards, amendments or interpretations will have no material impact on the results and the financial position of the Group.

3. CHANGES OF ACCOUNTING ESTIMATES

During the current year, the directors reassessed the remaining estimated useful lives of certain property, plant and equipment and considered that the following depreciation rates per annum should be adjusted to reflect the current condition.

	Before 1 January 2008	On or after 1 January 2008
Motor vehicles	18%	22 $\frac{1}{2}$ %
Computer equipment	18%	33 $\frac{1}{3}$ %

This change in depreciation rate has increased the depreciation charge for the year by approximately RMB2,210,000.

4. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared on the historical cost basis as explained in the accounting policies set out below.

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and by the Hong Kong Companies Ordinance.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated income statement from the effective date of acquisition or up to the effective date of disposal, as appropriate.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods sold and services provided in the normal course of business, net of discounts and sales related taxes.

Sales of machine tools and forklift trucks are recognised when goods are delivered and title has been passed.

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue recognition (continued)

Revenue from construction of parking garage structures for contract customers is recognised based on the percentage of completion of the contract, provided that the revenue, the costs incurred and the estimated costs to completion can be measured reliably. The percentage of completion is estimated by reference to the costs incurred to date as compared to the total costs to be incurred under the contract. Provision is made for foreseeable losses as soon as they are anticipated by the management.

Repair income is recognised when the services are rendered.

Interest income from a financial asset is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

Property, plant and equipment

Property, plant and equipment including buildings held for use in the production or supply of goods and services, or for administrative purposes other than construction in progress are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is provided to write off the cost of property, plant and equipment, other than construction in progress, over their estimated useful lives, and after taking into account their estimated residual value, using the straight line method.

Construction in progress represents property, plant and equipment in the course of construction for production or for its own use purposes. Construction in progress is carried at cost less any recognised impairment loss. Construction in progress is classified to the appropriate category of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the consolidated income statement in the year in which the item is derecognised.

Leasehold land under leases

Payments for obtaining land use rights are classified as prepaid lease payments and are charged to the consolidated income statement on a straight line basis over the lease terms.

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Parking garage structures contracts

Where the outcome of a parking garage structures construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the balance sheet date, as measured by the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customers.

Where the outcome of a parking garage structures construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

Where it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Where contract costs incurred to date plus recognised profits less recognised losses exceed progress billings, the surplus is shown as an amount due from customers for contract work. For contracts where progress billings exceed contract costs incurred to date plus recognised profits less recognised losses, the surplus is shown as an amount due to customers for contract work. Amounts received before the related work is performed are included in the consolidated balance sheet, as a liability, as advances received. Amount billed for work performed but not yet paid by the customer are included in the consolidated balance sheet under debtors, deposits and prepayments.

Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The Group as lessor

Rental income from operating leases is recognised in the consolidated income statement on a straight line basis over the terms of the relevant leases.

The Group as lessee

Rental payable under operating lease are charged to profit or loss on a straight-line basis over the term of the relevant lease. Benefits received and receivables as an incentive to enter into an operating lease are recognised as a reduction of rental expenses over the lease term on a straight-line basis.

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Intangible assets

Intangible assets represent software with finite useful lives and are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is calculated on a straight line basis over their estimated useful lives.

Gains or losses arising from derecognition of an intangible asset are measured at the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the consolidated income statement when the asset is derecognised.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average method.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated income statement because it excludes items of income or expense that are taxable or deductible in other years, and it further excludes items that are never taxable and deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in the respective functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchanges prevailing on the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are re-translated at the rates prevailing on the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not re-translated.

Exchange differences arising on the settlement of monetary items, and on the re-translation of monetary items, are recognised in profit or loss in the period in which they arise.

Research expenditures

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

Borrowing costs

All borrowing costs are recognised as and included in finance costs in the consolidated income statement in the period in which they are incurred.

Government grants

Government grants are recognised and reported separately as "other income" when there is reasonable assurance that the conditions attached to such grants are complied with and the right to receive such grants have been established.

Retirement benefits scheme contribution

Payment to state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme, which are defined contribution schemes, are charged as expenses when employees have rendered services entitling them to the contributions.

Financial instruments

Financial assets and financial liabilities are recognised on the balance sheet when a group entity becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Financial assets

The Group's financial assets are mainly loans and receivables. Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. At each balance sheet date subsequent to initial recognition, loans and receivables (including trade debtors, other debtors, amount due from a fellow subsidiary, restricted bank deposits and bank balances) are carried at amortised cost using the effective interest method, less any identified impairment losses (see accounting policy on impairment loss on financial assets below).

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial instruments (continued)

Financial assets (continued)

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period.

Interest income is recognised on an effective interest basis for debt instruments.

Impairment of financial assets

Loans and receivables are assessed for indicators of impairment at each balance sheet date and are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected. Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty;
- default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial assets, such as trade debtors, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 90 days, observable changes in local economic conditions that correlate with default on receivables.

An impairment loss is recognised in consolidated income statement when there is objective evidence that the asset is impaired, and is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade debtors, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in consolidated income statement. When a trade debtor is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

If, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment losses was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial instruments (continued)

Financial liabilities and equity

Financial liabilities and equity instruments issued by a group entity are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period. Interest expense is recognised on an effective interest basis.

Financial liabilities

Financial liabilities including creditors, other payables, amounts due to holding companies and bank borrowings are subsequently measured at amortised cost, using the effective interest method.

Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Derecognition

Financial assets are derecognised when the rights to receive cash flows from the assets expire or, the financial assets are transferred and the Group has transferred substantially all the risks and rewards of ownership of the financial assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event, and it is probable that the Group will be required to settle that obligation. Provisions are measured at the directors' best estimate of the expenditure required to settle the obligation at the balance sheet date, and are discounted to present value where the effect is material.

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impairment losses on tangible and intangible assets

At each balance sheet date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

When an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is immediately recognised as income.

5. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 4, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources.

The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Revenue from construction of parking garage structures

When the outcome of a parking garage structures construction contract can be estimated reliably, the Group recognises the revenue based on the percentage of completion method, as measured by the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs. Estimated total costs to be incurred under each contract are regularly reviewed during the life of the contract. The recognition of this revenue based on a proportional performance basis involves an estimation process and is subject to risks and uncertainties inherent in projecting future events. A number of internal and external factors can affect our estimates, including the complexity of the parking garage structures being constructed, and the utilisation and efficiency of the Group's employees. Recognised revenue and profit are subject to revisions as the contract progresses to completion. Revisions in profit estimates are charged to consolidated income statement in the period in which the facts that give rise to the revision became known. Accordingly, any changes in the Group's estimates would impact the Group's future operating results.

5. KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Warranty provision

The Group makes warranty provision based on information available prior to the issuance of the consolidated financial statements indicating that it is probable that the Group will be required to settle the present obligations. As disclosed in note 26, the Group estimates the provision based on past experience. The actual settlement of these warranty costs may differ from the estimation made by management. If the costs are settled for an amount greater than management's estimation, a future charge to consolidated income statement will result. Likewise, if the costs are settled for an amount that is less than the estimation, a future credit to consolidated income statement will result.

Estimated impairment of trade receivable

In determining whether there is objective evidence of impairment loss, the Group takes into consideration the estimation of future cash flows. The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). Where the actual future cash flows are less than expected, a material impairment loss may arise. As at 31 December 2008, the carrying amount of trade receivable is RMB135,380,000 (net of allowance for doubtful debts of RMB38,177,000).

Estimated useful lives and impairment assessment of property, plant and equipment

The Group's management determines the estimated useful lives and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. It could change significantly as a result of technical innovations and competitor actions in response to industry cycles. Management will increase the depreciation charge where useful lives are less than previously estimated lives or recognise impairment losses as appropriate.

Estimated impairment of machinery and equipment

Machinery and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying amount of the assets exceeds its recoverable amount. The recoverable amount is determined with reference to the fair value of the machinery and equipment less costs to sell or the value-in-use calculations. An impairment loss is measured as the difference between the asset's carrying amount and the recoverable amount. Where the recoverable amount is less than expected, a material impairment loss may arise. As at 31 December 2008, the carrying amount of machinery and equipment is approximately RMB53,968,000 (net of accumulated depreciation and impairment of approximately RMB34,428,000).

6. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior years.

The capital structure of the Group consists of net debt, which includes bank borrowings disclosed in note 27, net of cash and cash equivalents and equity attributable to equity holders of the Company, comprising paid-in capital, share premium and reserves.

The directors of the Company review the capital structure periodically. As a part of this review, the directors of the Company assess the annual budget prepared by various departments taking into account of the future expansion and the provision of funding. Based on the proposed annual budget, the directors of the Company consider the cost of capital and the risks associated with each class of capital. The directors of the Company also balance its overall capital structure through the payment of dividends, new share issues as well as the issue of new debt or the redemption of existing debt.

7. FINANCIAL INSTRUMENTS

a. Categories of financial instruments

	2008 RMB'000	2007 RMB'000
Financial assets		
Loans and receivables at amortised cost (including cash and cash equivalents)	208,419	232,252
Financial liabilities		
Liabilities at amortised cost	275,047	180,713

b. Financial risk management objectives and policies

The Group's major financial instruments include debtors, other debtors, amount due from a fellow subsidiary, restricted bank deposits, bank balances, creditors, other payables, amounts due to holding companies and bank borrowings. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. Management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

7. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (continued)

Market risk

Currency risk

The Group has foreign currency borrowings of approximately RMB94,762,000 (2007: RMB36,161,000) and bank deposits of approximately RMB2,252,000 (2007: RMB300,000), which exposes the Group to foreign currency risk. The directors monitor foreign exchange exposure from time to time and consider that the Group does not have significant foreign exchange exposures for the years ended 31 December 2008 and 2007. However, the Group will consider using forward exchange contracts to hedge against foreign currency exposures, if necessary.

Sensitivity analysis

The Company is mainly exposed to exchange rate fluctuation of Hong Kong dollars and United States dollars against RMB.

The following table details the Group's sensitivity to a 5% increase in the RMB against the relevant foreign currencies. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the year end for a 5% increase in foreign currency rates. The sensitivity analysis includes bank borrowings and bank balances dominated at foreign currency at the year end. A positive number indicates an increase in profit for the year. If there is a 5% increase in RMB against the relevant foreign currencies, the impact to the Group's profit and loss for the year and equity is shown as below:

	2008 RMB'000	2007 RMB'000
Hong Kong dollars		
Profit for the year	1,139	975
United States dollars		
Profit for the year	3,486	832

Interest rate risk

The Group is exposed to fair value interest rate risk in relation to its fixed-rate bank borrowings (see note 27 for details of these borrowings) and fixed-rate bank deposits (see note 23 and 24 for details of these deposits).

The Group is also exposed to cash flow interest rate risk in relation to its variable-rate bank balances (see notes 24 for details). The management consider the cash flow interest rate risk exposed to the Group is insignificant as the Group did not have significant variable-rate bank balances for both years.

7. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (continued)

Credit risk

As at 31 December 2008, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated balance sheet.

In order to minimise the credit risk, management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at each balance sheet date to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies.

Other than concentration of credit risk on liquid funds which are deposited with several banks with high credit ratings, the Group does not have any other significant concentration of credit risk. Trade receivables and other debtors consist of a large number of customers, spread across diverse industries and geographical areas.

Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

The Group relies on bank borrowings as a significant source of liquidity. As at 31 December 2008 and 2007, the Group has total available unutilised overdraft and short-term bank loan facilities of approximately RMB238,716,000 and RMB354,643,000 respectively.

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

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7. FINANCIAL INSTRUMENTS (Continued)

b. Financial risk management objectives and policies (continued)

Liquidity risk (Continued)

Liquidity and interest risk tables

	Weighted average interest rate %	Less than 1 month RMB'000	1-3 months RMB'000	3 months to 1 year RMB'000	Total undiscounted cash flows RMB'000	Carrying amount at 31 December 2008 RMB'000
2008						
Non-derivative financial liabilities						
Trade creditors	-	54,836	24,082	5,974	84,892	84,892
Other payables	-	12,638	1,303	-	13,941	13,941
Amounts due to holding companies	-	2,452	-	-	2,452	2,452
Bank borrowings	5.5	-	87,489	90,010	177,499	173,762
		69,926	112,874	95,984	278,784	275,047
2007						
Non-derivative financial liabilities						
Trade creditors	-	46,999	35,511	6,162	88,672	88,672
Other payables	-	20,981	6,045	354	27,380	27,380
Bank borrowings	6.0	10,050	36,523	19,055	65,628	64,661
		78,030	78,079	25,571	181,680	180,713

c. Fair value

The fair value of financial assets and financial liabilities is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices or rates from observable current market transactions as input.

The directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate to their fair values.

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8. SEGMENT INFORMATION

Business segments

For management purposes, the Group is currently organised into three operating divisions – machine tools, parking garage structures, and forklift trucks. These divisions are the basis on which the Group reports its primary segment information.

Principal activities are as follows:

Machine tools – manufacture and distribution of machine tools.

Parking garage structures – construction of parking garage structures.

Forklift trucks – manufacture and distribution of forklift trucks.

Segment information about these businesses is presented below.

For the year ended 31 December 2008

	Machine tools RMB'000	Parking garage structures RMB'000	Forklift trucks RMB'000	Total RMB'000
Revenue				
– external sales	476,645	–	159,828	636,473
– external contract revenue	–	94,044	–	94,044
	476,645	94,044	159,828	730,517
Segment results	58,957	(8,561)	(4,706)	45,690
Unallocated corporate income				432
Unallocated corporate expenses				(7,876)
Finance costs				(6,105)
Profit before taxation				32,141
Taxation				(10,288)
Profit for the year attributable to equity holders of the Company				21,853

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8. SEGMENT INFORMATION (Continued)

Business segments (Continued)

At 31 December 2008

	Machine tools RMB'000	Parking garage structures RMB'000	Forklift trucks RMB'000	Total RMB'000
Balance sheet				
Assets				
Segment assets	410,759	99,886	109,368	620,013
Unallocated corporate assets				76,811
Consolidated total assets				696,824
Liabilities				
Segment liabilities	130,553	31,616	27,753	189,922
Unallocated corporate liabilities				177,792
Consolidated total liabilities				367,714

	Machine tools RMB'000	Parking garage structures RMB'000	Forklift trucks RMB'000	Corporate RMB'000	Total RMB'000
Other information					
Capital expenditure	40,057	809	5,383	3,208	49,457
Depreciation and amortisation	11,080	858	2,902	4,139	18,979
Impairment loss recognised in respect of property, plant and equipment (included in administrative expenses)	–	671	698	–	1,369
Allowance for bad and doubtful debts, net	15,510	1,038	2,566	–	19,114
Provision for warranty	3,305	1,498	253	–	5,056

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8. SEGMENT INFORMATION (Continued)

Business segments (Continued)

For the year ended 31 December 2007

	Machine tools RMB'000	Parking garage structures RMB'000	Forklift trucks RMB'000	Total RMB'000
Revenue				
– external sales	607,763	–	99,965	707,728
– external contract revenue	–	113,639	–	113,639
	607,763	113,639	99,965	821,367
Segment results	132,156	(4,248)	450	128,358
Unallocated corporate income				2,390
Unallocated corporate expenses				(31,984)
Finance costs				(2,810)
Profit before taxation				95,954
Taxation				(11,069)
Profit for the year attributable to equity holders of the Company				84,885

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8. SEGMENT INFORMATION (Continued)

Business segments (Continued)

As at 31 December 2007

	Machine tools RMB'000	Parking garage structures RMB'000	Forklift trucks RMB'000	Total RMB'000
Balance sheet				
Assets				
Segment assets	333,419	94,440	13,232	441,091
Unallocated corporate assets				166,860
Consolidated total assets				607,951
Liabilities				
Segment liabilities	129,685	34,380	1,565	165,630
Unallocated corporate liabilities				94,744
Consolidated total liabilities				260,374

	Machine tools RMB'000	Parking garage structures RMB'000	Forklift trucks RMB'000	Corporate RMB'000	Total RMB'000
Other information					
Capital expenditure	21,623	2,298	9,419	2,452	35,792
Depreciation and amortisation	8,203	1,190	1,306	3,559	14,258
Allowance for bad and doubtful debts, net	6,254	2,059	215	–	8,528
Provision (reversal of provision) for warranty	2,207	1,945	(369)	–	3,783

Geographical segments

All of the Group's operations and assets are located in the People's Republic of China (the "PRC") and the Group mainly serves the PRC market. Accordingly, no segment information by geographical market is presented.

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9. OTHER INCOME

	2008 RMB'000	2007 RMB'000
Sales of materials	5,524	3,720
Net exchange gain	2,393	411
Government subsidies (note 32)	2,049	1,520
Repair income	1,653	570
Bank interest income	284	1,251
Others	1,429	1,099
	13,332	8,571

10. FINANCE COSTS

The amounts represent interest on bank borrowings wholly repayable within one year.

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11. PROFIT BEFORE TAXATION

	2008 RMB'000	2007 RMB'000
Profit before taxation has been arrived at after charging (crediting):		
Amortisation of intangible asset included in administrative expenses	942	769
Amortisation of long term prepayments	741	174
Amortisation of prepaid lease payments	943	808
Depreciation of property, plant and equipment	16,353	12,507
Total depreciation and amortisation	18,979	14,258
Impairment losses recognised in respect of property, plant and equipment (included in administrative expenses)	1,369	–
Directors' remuneration (note 12)	1,144	1,181
Other staff costs	55,067	65,531
Retirement benefit scheme contributions	3,689	3,815
Total staff costs	59,900	70,527
Allowance for bad and doubtful debts, net	19,114	8,528
Auditor's remuneration	1,657	1,671
Cost of inventories recognised as expenses	468,577	503,101
Contract costs recognised as expenses	81,160	104,145
Loss on disposal of property, plant and equipment	285	131
Operating lease rentals in respect of rented premises	4,966	3,371
Research and development expenses	1,005	181
Allowance for (reversal of) inventories, net	763	(230)

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12. DIRECTORS' AND EMPLOYEES' EMOLUMENTS

(a) Directors' emoluments

The emoluments paid or payable to each of the eight (2007: eight) directors were as follows:

Year ended 31 December 2008

	Chu Chih- Yaung RMB'000	Chen Hsiang- Jung RMB'000	Chen Min-Ho RMB'000	Wen Chi-Tang RMB'000	Chiu Rung- Hsien RMB'000	Koo Fook Sun, Louis RMB'000	Chiang Chun-Te RMB'000	Yu Yu-Tang RMB'000	Total RMB'000
Fee	180	180	144	144	144	176	88	88	1,144
Other emoluments	-	-	-	-	-	-	-	-	-
Total emoluments	180	180	144	144	144	176	88	88	1,144

Year ended 31 December 2007

	Chu Chih- Yaung RMB'000	Chen Hsiang- Jung RMB'000	Chen Min-Ho RMB'000	Wen Chi-Tang RMB'000	Chiu Rung- Hsien RMB'000	Koo Fook Sun, Louis RMB'000	Chiang Chun-Te RMB'000	Yu Yu-Tang RMB'000	Total RMB'000
Fee	180	180	144	144	144	195	97	97	1,181
Other emoluments	-	-	-	-	-	-	-	-	-
Total emoluments	180	180	144	144	144	195	97	97	1,181

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12. DIRECTORS' AND EMPLOYEES' EMOLUMENTS (Continued)

(b) Employees' emoluments

Of the five individuals with the highest emoluments in the Group, none (2007: none) was a director of the Company whose emoluments are included in the disclosures in note 12(a) above. The emoluments of the five (2007: five) individuals were as follows:

	2008 RMB'000	2007 RMB'000
Basic salaries and allowances	1,544	3,071
Performance related incentive bonus	935	126
Retirement benefit scheme contributions	33	58
	2,512	3,255

The emolument of each individual is less than HK\$1,000,000.

13. TAXATION

	2008 RMB'000	2007 RMB'000
PRC enterprise income tax		
Current tax	10,041	12,873
Overprovision in respect of prior year	–	(545)
	10,041	12,328
Deferred tax (note 19)	247	(1,259)
	10,288	11,069

No provision for Hong Kong Profits Tax has been made as the Group did not have any assessable profit arising in Hong Kong for both years.

13. TAXATION (Continued)

In 2007, pursuant to the approvals obtained from the relevant PRC tax authorities, Hangzhou Good Friend Precision Machinery Co., Ltd. ("Hangzhou Good Friend") was recognised as a technically advanced enterprise in 2007 and was entitled to a preferential income tax rate of 16.5% comprising national income tax rate of 15% and local income tax of 1.5%.

Pursuant to certain policies issued by the State Tax Bureau in 2006, Hangzhou Good Friend was entitled to a three-year extension of the previously expired tax concession period over which it was subject to a minimum tax rate of 10% for the PRC national income tax for a three years period commencing from 2007. In addition, Hangzhou Good Friend was also entitled to a 50% reduction in the local income tax with expiry date not specified, representing 0.75% of local income tax rate. Accordingly, the applicable tax rate for Hangzhou Good Friend for 2007 was 10.75%.

On 16 March 2007, the PRC promulgated the Law of the PRC on Enterprise Income Tax (the "New Law") by Order No. 63 of the President of the PRC. On 6 December 2007, the State Council of the PRC issued Implementation Regulation of the New Law. Hangzhou Good Friend is subject to a tax rate of 18%, 20%, 22%, 24% and 25% for the years ending 31 December 2008, 2009, 2010, 2011 and 2012, respectively under the New Law and Implementation Regulation effective 1 January 2008.

However, during the year, Hangzhou Good Friend is approved the New and High-Tech Enterprise status that would allow for a reduced tax rate of 15% for a three-year period commencing 2008 under the new Law of the PRC on Enterprise Income Tax ("New EIT Law") effective 1 January 2008. Accordingly, the applicable tax rate for Hangzhou Good Friend for 2008 is 15%.

Under the old Foreign Enterprises Income Tax Law ("FEIT Law") of the PRC, withholding tax ("WHT") on dividends from Foreign Investment Enterprises ("FIEs") in the PRC to their foreign investors is exempted. Under the New EIT Law, a special WHT exemption is granted for dividends declared of pre-2008 undistributed profits. While pre-2008 retained earnings of an FIE will be exempted from WHT when they are distributed to foreign investors from 1 January 2008 onwards, dividends declared in respect of profits earned from 1 January 2008 and after will be subject to WHT at 5%. Deferred tax has been provided for WHT on profits earned in the PRC subsidiaries for the year ended 31 December 2008 (Note 19).

Other group companies did not have taxable profits for both years.

13. TAXATION (Continued)

The tax charge for the year can be reconciled to the profit before taxation per consolidated income statement as follows:

	2008 RMB'000	2007 RMB'000
Profit before taxation	32,141	95,954
Tax at PRC enterprise income tax rate at 15% (2007: 16.5%)	4,821	15,832
Tax effect of expenses not deductible for tax purpose	2,834	2,732
Tax effect of income not taxable for tax purpose	(741)	(600)
Overprovision in respect of prior year	–	(545)
Tax effect of tax concession period	–	(6,855)
Tax effect on tax loss not recognised	21	505
Deferred tax on undistributed earnings of PRC subsidiaries	2,859	–
Effect of change in tax rate (note 19)	303	–
Others	191	–
Tax charge for the year	10,288	11,069

Note: The tax rates represent the applicable tax rates of Hangzhou Good Friend, a wholly owned subsidiary of the Company from which majority of the Group's taxable profit is derived for both years.

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14. DIVIDENDS

	2008 RMB'000	2007 RMB'000
Dividend recognised as distribution during the year:		
Interim for 2008 – RMB6 cents per share (2007: RMB6 cents per share for 2007)	20,160	20,160
Final for 2007 – RMB6 cents per share (2007: RMB5 cents per share for 2006)	20,160	14,000
	40,320	34,160

The final dividend of RMB6 cents (2007: RMB6 cents) per share has been proposed by the directors for the year ended 31 December 2008 and is subject to approval by the shareholders at the annual general meeting.

15. EARNINGS PER SHARE

The calculation of the basis earnings per share is based on the profit for the year attributable to equity holders of the Company of RMB21,853,000 (2007: RMB84,885,000) and 336,000,000 (2007: 336,000,000) ordinary shares.

	2008 RMB'000	2007 RMB'000
Basic earnings per share	0.07	0.25

No diluted earnings per share have been presented as there were no potential dilutive shares in issue for both years.

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16. PROPERTY, PLANT AND EQUIPMENT

	Buildings RMB'000	Machinery and equipment RMB'000	Office equipment RMB'000	Motor vehicles RMB'000	Computer equipment RMB'000	Construction in progress RMB'000	Total RMB'000
COST							
At 1 January 2007	57,318	52,873	6,434	5,345	6,259	12,930	141,159
Additions (Note)	2,363	21,793	1,778	3,857	1,018	4,021	34,830
Transfer	13,252	180	(61)	–	–	(13,371)	–
Disposals	–	(59)	(25)	(547)	(112)	–	(743)
At 31 December 2007 and 1 January 2008	72,933	74,787	8,126	8,655	7,165	3,580	175,246
Additions (Note)	343	4,450	2,156	2,335	307	38,840	48,431
Transfer	536	10,602	–	–	–	(11,138)	–
Disposals	–	(1,443)	(441)	(954)	(413)	–	(3,251)
At 31 December 2008	73,812	88,396	9,841	10,036	7,059	31,282	220,426
DEPRECIATION							
At 1 January 2007	11,707	21,568	2,920	2,325	2,678	–	41,198
Provided for the year	3,181	6,010	1,331	1,085	900	–	12,507
Eliminated on disposals	–	(39)	(20)	(364)	(76)	–	(499)
At 31 December 2007 and 1 January 2008	14,888	27,539	4,231	3,046	3,502	–	53,206
Provided for the year	3,315	6,722	1,450	1,566	1,090	–	14,143
Impairment loss recognised in the consolidated income statement	–	1,369	–	–	–	–	1,369
Eliminated on disposals	–	(1,202)	(339)	(704)	(341)	–	(2,586)
Effect of change on depreciation rate (note 3)	–	–	–	468	1,742	–	2,210
At 31 December 2008	18,203	34,428	5,342	4,376	5,993	–	68,342
NET CARRYING VALUES							
At 31 December 2008	55,609	53,968	4,499	5,660	1,066	31,282	152,084
At 31 December 2007	58,045	47,248	3,895	5,609	3,663	3,580	122,040

Note: Additions of machinery and equipment for the year ended 31 December 2008 included an amount of approximately RMB15,949,000 (2007: RMB15,344,000) transferred from deposits paid for plant and equipment.

16. PROPERTY, PLANT AND EQUIPMENT (Continued)

The above items of property, plant and equipment are depreciated on a straight line basis over their estimated useful lives and after taking into account their estimated residual value as follows:

Buildings	20 years
Machinery and equipment	10 years
Office equipment	5 years
Motor vehicles	4 years
Computer equipment	3 years

During the year, the directors conducted a review of the Group's anticipated profitability and future operating cash flows of the operating segments. Due to recurring loss and anticipated negative operating cash flow for parking garage structures and forklift trucks segments, the Directors of the Company identified an impairment loss in respect of those machinery and equipment of approximately RMB 1,369,000.

A subsidiary of the Company pledged its land and buildings with an aggregate carrying amount of approximately RMB14,371,000 (2007: nil) to secure general banking facilities granted to it.

17. PREPAID LEASE PAYMENTS

The amounts represent costs paid for land use rights in the PRC for a period of 49 to 50 years, and are analysed for reporting purposes as follows:

	2008 RMB'000	2007 RMB'000
Current asset	943	943
Non-current asset	42,253	43,196
	43,196	44,139

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18. INTANGIBLE ASSETS

	Software RMB'000
<hr/>	
COST	
At 1 January 2007	3,231
Additions	962
<hr/>	
At 31 December 2007 and 1 January 2008	4,193
Additions	1,026
<hr/>	
At 31 December 2008	5,219
<hr/>	
AMORTISATION	
At 1 January 2007	918
Amortised for the year	769
<hr/>	
At 31 December 2007 and 1 January 2008	1,687
Amortised for the year	942
<hr/>	
At 31 December 2008	2,629
<hr/>	
NET CARRYING VALUES	
At 31 December 2008	2,590
<hr/>	
At 31 December 2007	2,506
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Software is amortised on a straight line basis over its estimated useful life of 5 years.

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19. DEFERRED TAX ASSETS

The following are the major deferred tax assets recognised by the Group, and the movements thereon, during the current and prior years:

	Allowance for bad and doubtful debts RMB'000	Allowance for inventories RMB'000	Warranty provision RMB'000	Withholding tax on distributable profits of PRC subsidiaries RMB'000	Total RMB'000
At 1 January 2007	1,762	94	734	–	2,590
Credit (charge) to consolidated income statement for the year (note 13)	1,360	(38)	(63)	–	1,259
At 31 December 2007 and 1 January 2008	3,122	56	671	–	3,849
Credit (charge) to consolidated income statement for the year (note 13)	2,815	90	10	(2,859)	56
Effect of change in applicable tax rate (note 13)	(237)	(5)	(61)	–	(303)
At 31 December 2008	5,700	141	620	(2,859)	3,602

At the balance sheet date, the Group has unused tax losses of approximately RMB3,200,000 (2007: RMB3,060,000) available for offset against future profits. No deferred tax asset has been recognised due to the unpredictability of future profit streams.

The expiry dates of these tax losses are as follows:

	2008 RMB'000	2007 RMB'000
With expiry in:		
2012	3,060	3,060
2013	140	–
	3,200	3,060

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20. INVENTORIES

	2008 RMB'000	2007 RMB'000
Raw materials	89,217	61,786
Work in progress	29,062	29,241
Finished goods	94,752	40,387
	213,031	131,414

21. DEBTORS, DEPOSITS AND PREPAYMENTS

	2008 RMB'000	2007 RMB'000
Trade debtors	173,557	190,203
Less: Allowance for bad and doubtful debts	(38,177)	(19,063)
	135,380	171,140
Advance deposits to suppliers	10,707	26,785
Other debtors	10,381	6,666
Deposits and prepayments	12,625	16,359
	169,093	220,950

The Group allows a credit period of 30 to 180 days to its customers.

The aged analysis of trade debtors net of allowance of doubtful debts is as follows:

	2008 RMB'000	2007 RMB'000
0 – 30 days	104,387	148,795
31 – 60 days	5,178	5,535
61 – 90 days	4,607	2,742
91 – 180 days	9,804	6,760
Over 180 days	11,404	7,308
	135,380	171,140

21. DEBTORS, DEPOSITS AND PREPAYMENTS (Continued)

Included in the Group's trade receivable balances are debtors with an aggregate carrying amount of approximately RMB35,696,000 (2007: RMB33,472,000) which are past due at the reporting date for which the Group has not provided for impairment loss as the directors, after considered past repayment history of the individual trade debtors, assessed that the balances will be recovered. The Group does not hold any collateral over these balances.

The following is an aged analysis of trade receivables which are past due but not impaired:

	2008 RMB'000	2007 RMB'000
0 – 30 days	4,703	11,127
31 – 60 days	5,178	5,535
61 – 90 days	4,607	2,742
91 – 180 days	9,804	6,760
Over 180 days	11,404	7,308
	35,696	33,472

Movement in the allowance for doubtful debts

	2008 RMB'000	2007 RMB'000
Balance at beginning of the year	19,063	11,034
Impairment losses recognised on debtors	19,114	8,528
Amounts written off as uncollectible	–	(499)
Balance at end of the year	38,177	19,063

All of the allowance for doubtful debts is individually impaired trade receivables of which the Group has chased for settlements from the customers for months but the amounts were remained unsettled and overdue over the normal credit terms and therefore are considered uncollectible for both years.

The Group does not hold any collateral over the balances of other debtors. The average age of other debtors at 31 December 2008 is 30 days (2007: 30 days). The amount due from other debtors are interest fee and repayable on demand.

22. AMOUNTS DUE FROM (TO) CUSTOMERS FOR CONTRACT WORK

	2008 RMB'000	2007 RMB'000
Contracts in progress at the balance sheet date:		
Contract costs incurred plus recognised profits less recognised losses	102,210	93,233
Less: Progress billings	(94,953)	(79,577)
	7,257	13,656
Analysed for reporting purposes as:		
Amounts due from contract customers	14,659	18,929
Amounts due to contract customers	(7,402)	(5,273)
	7,257	13,656

At 31 December 2008, retentions held by customers for contract work which have been included in debtors amounted to RMB3,937,000 (2007: RMB3,139,000). Advances received from customers for contract work which have been included in creditors amounted to RMB4,657,000 (2007: RMB5,068,000).

23. RESTRICTED BANK DEPOSITS

The amounts represent guarantee deposits in banks for the purpose of bidding contracts with maturity date within one year and carry fixed interest rate of 0.72% (2007: 0.72%) per annum.

24. BANK BALANCES AND CASH

Bank balances and cash comprise short-term bank deposits with an original maturity of three months or less and with fixed market interest rate ranging from 0.80% to 3.54% (2007: 1.72% to 2.43%) per annum and cash held by the Group.

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25. CREDITORS, OTHER PAYABLES AND ACCRUED CHARGES

The following is an aged analysis of trade creditors at the balance sheet date:

	2008 RMB'000	2007 RMB'000
1 – 30 days	54,836	46,999
31 – 60 days	17,668	30,747
61 – 90 days	6,414	4,764
91 – 180 days	4,197	2,733
Over 180 days	1,777	3,429
Trade creditors	84,892	88,672
Advance deposits from customers	67,052	55,075
Other payables	13,941	27,380
Accrued charges	13,787	14,934
	179,672	186,061

The average credit period on purchase of goods is 30 – 60 days. The Group has financial risk management policies in place to ensure that all creditors are within the credit time frame.

26. WARRANTY PROVISION

	RMB'000
At 1 January 2007	4,449
Provision for the year	3,783
Utilisation of provision	(3,853)
At 31 December 2007 and 1 January 2008	4,379
Provision for the year	5,056
Utilisation of provision	(5,009)
At 31 December 2008	4,426

The warranty provision represents management's best estimate of the Group's liability under one year warranties granted on its products, based on prior experience and industry averages for defective products.

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27. BANK BORROWINGS

	2008 RMB'000	2007 RMB'000
Due within one year at fixed rate:		
Secured (note)	56,713	–
Unsecured	117,049	64,661
	173,762	64,661

Note: Except as disclosed in note 16, a subsidiary of the Company pledged its shares to secure banking facilities granted to the Company in 2008.

The ranges of effective interest rates (which are also equal to contracted interest rates) on the Group's borrowings are as follows:

	2008	2007
Effective interest rates:		
Fixed-rate borrowings	1.29% to 7.84% per annum	4.60% to 6.85% per annum

The Group's borrowings that are denominated in currencies other than the functional currencies of the relevant group entities are set out below:

	RMB'000
As at 31 December 2008	
– Hong Kong dollars	22,781
– United States dollars	71,981
As at 31 December 2007	
– Hong Kong dollars	19,507
– United States dollars	16,654

During the year, the Group obtained new bank loans in the amount of approximately RMB321,480,000 (2007: RMB197,847,000) and repaid bank loans in the amount of approximately RMB212,379,000 (2007: RMB179,696,000). The proceeds were used to finance the acquisition of property, plant and equipment and daily operations.

28. SHARE CAPITAL

	Number of shares	Amount HK\$'000
Ordinary shares of HK\$0.01 each		
Authorised:		
Balance at 1 January 2007, 31 December 2007, 1 January 2008 and 31 December 2008	1,000,000,000	10,000
Issued and fully paid:		
Balance at 1 January 2007	280,000,000	2,800
Capitalisation issue of shares	56,000,000	560
Balance at 31 December 2007 and 31 December 2008	336,000,000	3,360

	2008 RMB'000	2007 RMB'000
Issued and fully paid share capital shown in the consolidated financial statements as	3,431	3,431

On 28 May 2007, a total of 56,000,000 ordinary shares of HK\$0.01 each were issued on the basis of one bonus share for every five existing shares held, as fully paid bonus shares to the shareholders whose names appeared on the register of members of the Company of 21 May 2007 by capitalisation of HK\$560,000 (equivalent to RMB 549,000) transferred from the Company's share premium account pursuant to written resolution of the shareholders of the Company passed on 17 April 2007. The shares issued above ranked pari passu with the then existing shares in all respects

29. SHARE OPTION SCHEME

The Company adopted a share option scheme (the "Scheme") on 22 December 2005. The purpose of the Scheme is to motivate eligible persons to optimise their future contributions to the Group, to reward them for their past contributions, to attract and maintain on-going relationships with such eligible persons who contribute to the performance, growth or success of the Group. Eligible persons of the Scheme include the Company's directors, including independent non-executive directors, other employees of the Group, suppliers of goods or services to the Group, customers of the Group, persons or entity that provides research, development or other technological support to the Group, any minority shareholder in the Company's subsidiaries, and adviser to business development of the Group and an associate of any of the foregoing persons.

29. SHARE OPTION SCHEME (Continued)

The principal terms of the Scheme are summarised as follows:

- (a) The maximum number of the Company's shares which may be issued upon exercise of all options to be granted under the Scheme and any other schemes of the Group must not exceed 10% of issued share capital of the Company as at the date of listing of the Company's shares on the Stock Exchange, i.e. 11 January 2006 (which were 280,000,000 shares) unless shareholders' approval has been obtained, and which must not in aggregate exceed 30% of the shares of the Company in issue from time to time.

As at the date of this report, the total number of shares available for issue under the Scheme is 28,000,000 shares, which represents 10% of the issued shares as at the date of listing of the Company's shares on the Stock Exchange.

- (b) The maximum number of shares issued and to be issued upon exercise of the options granted to any eligible person (including exercised and outstanding options) in any 12-month period shall not exceed 1% of the issued shares from time to time.
- (c) The subscription price for the shares under the Scheme shall be such price as the Board may in its absolute discretion determine at the time of grant of the option but the subscription price shall not be less than the highest of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotation sheets on the date of the Board approving the grant of an option, which must be a business day ("Offer Date"); (ii) the average closing price of the Company's shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the Offer Date; and (iii) the nominal value of the Company's shares.
- (d) An option may be exercised in whole or in part in accordance with the terms of the Scheme at any time during the period commencing immediately after the business day on which the option is deemed to be granted and accepted in accordance with the Scheme ("Commencement Date") and expiring on such date of the expiry of the option as the Board of Directors may in its absolute discretion determine and which shall not exceed ten years from the Commencement Date but subject to the provisions for early termination thereof as set out in the Scheme.
- (e) Upon acceptance of the option, the grantee shall pay HK\$1 to the Company as consideration for the grant.
- (f) The Scheme shall be valid and effective for a period of ten years commencing on the date of adoption of the Scheme, i.e. 22 December 2005.

No share option was granted by the Company since its adoption.

30. OPERATING LEASE COMMITMENTS

The Group as lessee

At the balance sheet date, the Group had commitments for future minimum lease payments under non-cancellable operating leases in respect of rented premises which fall due as follows:

	2008 RMB'000	2007 RMB'000
Within one year	1,613	1,347
In the second to fifth years inclusive	4,032	3,511
Over five years	1,028	1,226
	6,673	6,084

The Group leases certain of its office premises and staff quarters in the PRC under operating lease arrangements. The leases are negotiated for an average term of one to two years with fixed monthly rentals.

The Group as lessor

Rental income earned during the year was RMB 834,000 (2007: nil). The Group rents out its equipment in PRC under operating lease and included in other income.

At the balance sheet date, the Group had commitments with tenants for the following minimum lease payments:

	2008 RMB'000	2007 RMB'000
Within one year	786	–
In the second to fifth years inclusive	1,427	–
Over five years	–	–
	2,213	–

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31. CAPITAL COMMITMENTS

	2008 RMB'000	2007 RMB'000
Capital expenditure contracted for but not provided in the consolidated financial statements in respect of acquisition of property, plant and equipment	9,952	22,926

32. GOVERNMENT GRANTS

In 2008, the Group received government subsidies of RMB2,049,000 (2007: RMB1,520,000) which was awarded to one of its subsidiaries for being as the 14th (2007: 7th) highest taxpaying entity in Hangzhou. These amounts have been included in other income for both years.

33. RETIREMENT BENEFITS SCHEME

The Group operates a Mandatory Provident Fund Scheme for all qualifying employees in Hong Kong. The assets of the Schemes are held separately from those of the Group, in funds under the control of trustees. The Group contributes 5% of the relevant payroll costs or HK\$1,000 (whichever is lower) to the Scheme, which contribution is matched by employees.

In addition, as stipulated by the rules and regulations in the PRC, the Group contributes to the retirement funds scheme managed by local social security bureau in the PRC. The Group contributes a certain percentage of the basic salaries of its employees to the retirement plan to fund the benefits.

The only obligation of the Group with respect to the retirement benefit plan is to make the specified contributions.

The total cost charged to the consolidated income statement of approximately RMB3,689,000 (2007: RMB3,815,000) represents contributions payable to these schemes by the Group in respect of the current accounting period.

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34. RELATED PARTY TRANSACTIONS AND BALANCES

Save as disclosed elsewhere in the financial statements, during the year, the Group also had the following transactions with its related parties:

Transactions

Name of company	Relationship	Nature of transactions	2008 RMB'000	2007 RMB'000
富裕佳有限公司 Richest Way Limited	Director is a relative of a director of the Company	Purchases of goods Repair and maintenance expenses	- -	40,248 150
杭州友嘉高松機械有限公司 Hangzhou Feeler Takamatsu Machinery Co., Ltd.	Associate of ultimate holding company	Sales of goods Purchases of goods	865 -	628 297
友迦工業股份有限公司 Fairskq (Taiwan) Co., Ltd	Associate of ultimate holding company	Sales of goods	182	-
協利國際有限公司 Profit Group International Limited	Directors are relatives of director of the Company	Sales of goods	-	7,390
友嘉實業股份有限公司 Fair Friend	Ultimate holding company	Sales of goods Purchases of goods	825 7,172	- -
友佳實業(香港)有限公司 Hong Kong GF	Immediate holding company	Purchases of goods	7,677	-
巨利多(香港)有限公司 Giantful Corporation Limited	Director is a relative of a director of the Company	Sales of goods	-	733
杭州友維機電有限公司 Hangzhou Fair Fine Electric & Machinery Co., Ltd. ("Fair Fine")	Fellow subsidiary	Sales of goods	16	-

34. RELATED PARTY TRANSACTIONS (Continued)

Balances

Name of company	Relationship	Nature of balances	2008 RMB'000	2007 RMB'000
杭州友維機電有限公司 Fair Fine	Fellow subsidiary	Trade receivable (Note a)	1	-
友嘉實業股份有限公司 Fair Friend	Ultimate holding company	Trade payable (Note b)	160	-
友佳實業(香港)有限公司 Hong Kong GF	Immediate holding company	Trade payable (Note b)	2,292	-
			2,452	-

Note:

- a. The Group allowed a normal credit period of 90 days for sales to the fellow subsidiary.
- b. Balances are unsecured, interest free and repayable on demand.

In addition to the above, Fair Fine issued a corporate guarantee of RMB18,600,000 to secure the general banking facilities granted to Hangzhou Global Friend Precision Machinery Co., Ltd ("Hangzhou Global Friend"), a subsidiary of the Company, at nil charge. At 31 December 2008, approximately RMB2,100,000 (2007: nil) of the facilities were utilized by Hangzhou Global Friend.

Compensation of key management personnel

The remuneration of directors and other members of key management during the year was RMB3,656,000 (2007: RMB2,918,000).

The remuneration of directors and key executives is determined by the remuneration committee having regard to the performance of individuals and market trends.

35. SUBSIDIARIES

Details of the Company's subsidiaries as at 31 December 2008 are as follows:

Name of company	Place of incorporation/ registration/ operation	Issued and fully paid-up share capital/ registered capital	Attributable equity interest held by the Group	Principal activities
Direct subsidiaries				
Winning Steps Limited	British Virgin Islands ("BVI")	Ordinary shares US\$110	100%	Investment holding
Yu Hwa Holdings Limited	BVI	Ordinary shares US\$1,500,000	100%	Investment holding
Hai Sheng International Holdings Inc.	BVI	Ordinary shares US\$200,000	100%	Investment holding
Sky Thrive Investment Ltd.	BVI	Ordinary shares US\$5,000,000	100%	Investment holding
Kai Win Group Limited	BVI	Ordinary shares US\$1	100%	Investment holding
Indirect subsidiaries				
Hangzhou Good Friend (Note (a))	PRC	Registered capital US\$10,000,000	100%	Design and production of computer numerical control machine tools, design and construction of three dimensional car parking garage structures
Hangzhou Global Friend (Note (a))	PRC	Registered capital US\$10,000,000	100%	Design and assembling of forklift trucks
Hangzhou Ever Friend Precision Machinery Co., Ltd. ("Hangzhou Ever Friend") (Note (a))	PRC	Registered capital US\$5,000,000	100%	Design and production of computer numerical control machine tools

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35. SUBSIDIARIES (Continued)

Name of company	Place of incorporation/ registration/ operation	Issued and fully paid-up share capital/ registered capital	Attributable equity interest held by the Group	Principal activities
Hangzhou Glory Friend Precision Machinery Co., Ltd. ("Hangzhou Glory Friend") (Note (a))	PRC	Registered capital US\$15,000,000	100%	Processing of computer numerical control machine tools
Rich Friend (Shanghai) Precision Machinery Co., Ltd. ("Shanghai Rich Friend") (Note(a))	PRC	Registered capital US\$200,000	100%	Trading of computer numerical control machine tools
Winning Steps Hong Kong Development Limited	Hong Kong ("HK")	Ordinary shares HK\$1,000	100%	Investment holding
Yu Hwa Hong Kong Enterprise Limited	HK	Ordinary shares HK\$1,000	100%	Investment holding
Hai Sheng International Hong Kong Limited	HK	Ordinary shares HK\$1,000	100%	Investment holding
Sky Thrive Hong Kong Enterprise Limited	HK	Ordinary shares HK\$1,000	100%	Investment holding
Full Moral Industrial Limited	HK	Ordinary shares HK\$1	100%	Inactive

Note:

- a. Hangzhou Good Friend, Hangzhou Global Friend, Hangzhou Ever Friend, Shanghai Rich Friend and Hangzhou Glory Friend are wholly foreign owned enterprises.

None of the subsidiaries had any debt securities subsisting at the end of the year or at any time during the year.

Five-Year Summary

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OPERATING RESULTS

For the year ended 31 December

	2004 RMB'000	2005 RMB'000	2006 RMB'000	2007 RMB'000	2008 RMB'000
Revenue	379,590	557,674	611,003	821,367	730,517
Gross profit	100,114	119,325	153,158	214,351	180,017
Profit before taxation	9,594	47,125	57,370	95,954	32,141
Profit for the year attributable to equity holders of the Company	36,329	42,369	53,082	84,885	21,853
Earnings per share – basic (RMB)	0.17	0.20	0.16	0.25	0.07

ASSETS AND LIABILITIES

As at 31 December

	2004 RMB'000	2005 RMB'000	2006 RMB'000	2007 RMB'000	2008 RMB'000
Non-current assets	102,315	97,931	145,077	177,064	229,137
Net current (liabilities) assets	30,626	89,812	151,775	170,513	99,973
Total assets less current liabilities	132,941	187,743	296,852	347,577	329,110
Share capital	64,905	–	2,882	3,431	3,431
Reserves	68,036	187,743	293,970	344,146	325,679
Shareholders' equity	132,941	187,743	296,852	347,577	329,110

Note: The summary of the operating results, assets and liabilities of the Group as at and for the financial years ended 31 December 2008, 2007, 2006, 2005 and 2004 was prepared as if the current group structure had been in existence throughout these financial years.